

UNCLASSIFIED

PD-ABB-197

# **Annual Budget Submission**

**FY-1992**

# **LIBERIA**

JUNE 1990



Agency for International Development  
Washington D.C. 20523

UNCLASSIFIED

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## FY 1992 ANNUAL BUDGET SUBMISSION

TABLE I - LONG RANGE PLAN BY APPROPRIATION ACCOUNT (\$000)

	FY 1989 ACTUAL	FY 1990 ESTIMATE	--FY 1991-- CP PLANNED		FY 1992 REQUEST	-----PLANNING PERIOD----- FY 1993 FY 1994 FY 1995 FY 1996			
AGRIC. RURAL DEV & NUTRITION									
POPULATION PLANNING									
HEALTH									
EDUCATION AND HUMAN RESOURCES									
PRIVATE SECTOR.ENERGY & ENVIRONMENT									
CHILD SURVIVAL FUND									
AIDS									
 SUBTOTAL FUNCTIONAL ACCOUNTS:									
 DEVELOPMENT FUND FOR AFRICA DEVELOPMENT PROGRAMS		9,240							
 SUBTOTAL DEVELOPMENT ASSISTANCE:		9,240							
 ECONOMIC SUPPORT FUND	11,000		6,000	6,000	10,000	10,000	10,000	10,000	10,000
 SUBTOTAL DA AND ESF:	20,240		6,000	6,000	10,000	10,000	10,000	10,000	10,000
 PL480:									
 PL 480 TITLE I									
PL 480 TITLE II, SECTION 206						10,000	10,000	10,000	10,000
PL 480 TITLE III									
PL 480 TITLE II						10,000	10,000	10,000	10,000

TABLE IV - PROJECT BUDGET DATA

-----ESTIMATED U.S. DOLLAR COST (\$000)-----												
FUNDING SOURCE	OBLIG DATE		--TOTAL COST--		OBLIG THRU	----FY 1990----		-----FY 1991-----		YR END MORTGAGE	FY 1992 REQUEST	
	INIT	FINAL	AUTH	PLAN	FY 1989	OBLIG ATIONS	EXPEND ITURES	OBLIG ATIONS	EXPEND ITURES			
-----												
PROJECT NUMBER: 6690134 TITLE: RURAL INFORMATION SYSTEM PROJ/NON PROJ INC.: DPRP INC.: NO												
FN 6	80	87	6,700	6,700	6,700		40					
FN L	80	87	6,700	6,700	6,700		68					
PROJECT TOTAL:			13,400	13,400	13,400		108					
PROJECT NUMBER: 6690146 TITLE: LOW INCOME HOUSING PHASE I PROJ/NON PROJ INC.: DPRP INC.: NO												
SD 6	78	81	1,348	1,342	1,342		78					
PROJECT NUMBER: 6690165 TITLE: PRIMARY HEALTH CARE PROJ/NON PROJ INC.: DPRP INC.: NO												
PN 6	83	87										
HE 6	87	87	14,700	14,700	14,700		756					
PROJECT TOTAL:			14,700	14,700	14,700		756					
PROJECT NUMBER: 6690166 TITLE: PRIMARY EDUCATION PROJECT PROJ/NON PROJ INC.: DPRP INC.: NO												
EH 6	85	86	5,550	5,550	5,550		1,298					
SS 6	85	86	7,150	7,150	7,150		2,000		2,000			
PROJECT TOTAL:			12,700	12,700	12,700		3,298		2,000			
PROJECT NUMBER: 6690185 TITLE: RURAL DEVELOPMENT TRAINING II (PVO) PROJ/NON PROJ INC.: DPRP INC.: NO												
FN 6	85	86	2,300	2,300	2,300							
PROJECT NUMBER: 6690186 TITLE: AGRICULTURAL RESEARCH AND EXTENSION II PROJ/NON PROJ INC.: DPRP INC.: NO												
FN 6	84	87	5,816	5,816	5,816		1,249					
SS 6	84	86	4,084	3,505	3,505		400					
DP 6	84	86										
PROJECT TOTAL:			9,900	9,321	9,321		1,649					
PROJECT NUMBER: 6690201 TITLE: RURAL ROAD MAINTENANCE PROJ/NON PROJ INC.: DPRP INC.: NO												
FN 6	85	87	4,300	4,300	4,300		916					
SS 6	85	87	1,349	1,349	1,349		284		882			
PROJECT TOTAL:			5,649	5,649	5,649		1,200		882			
PROJECT NUMBER: 6690201 TITLE: SMALL/MEDIUM ENTERPRISE DEV (PVO) PROJ/NON PROJ INC.: DPRP INC.: NO												
ES 6	84	86	1,000	1,000	1,000		700		300			
PROJECT NUMBER: 6690207 TITLE: PROGRAM GRANT IX PROJ/NON PROJ INC.: DPRP INC.: NO												
ES 6	87	87	5,000	5,000	5,000		3,320					
PROJECT NUMBER: 6690211 TITLE: PVO AND NGO SUPPORT PROJ/NON PROJ INC.: DPRP INC.: NO												
FN 6	87	89										
EH 6	87	89	1,100	1,100	1,100		652					
SD 6	87	89	470	470	470		31					
SS 6	87	89	7,730	4,781	4,781		1,381		2,782			
ES 6	87	89	6,600	6,600	6,600		1,554		3,400			
PROJECT TOTAL:			15,900	12,951	12,951		3,618		6,182			
PROJECT NUMBER: 6690213 TITLE: ECONOMIC STABILIZATION SUPPORT PROJ/NON PROJ INC.: DPRP INC.: NO												
SD 6	87	87	3,000	3,000	3,000		3,000					
ES 6	87	87	15,400	9,585	9,585		3,002					
PROJECT TOTAL:			18,400	12,585	12,585		6,002					

TABLE IV - PROJECT BUDGET DATA

-----ESTIMATED U.S. DOLLAR COST (\$000)-----										
OBLIG		OBLIG		FY 1990		FY 1991		FY 1992		
FUNDING	DATE	--TOTAL COST--	THRU	OBLIG	EXPEND	OBLIG	EXPEND	YR END	FY 1992	
SOURCE	INIT FINAL	AUTH PLAN	FY 1989	ATIONS	ITURES	ATIONS	ITURES	MORTGAGE	REQUEST	
-----										
PROJECT NUMBER: 6690214	TITLE: COMMODITY IMPORT PROGRAM I				PROJ/NON PROJ IND.: NO		DPRP IND.: NO			
ES 6	87 87	5,000 5,000	5,000		2,200					
PROJECT NUMBER: 6690219	TITLE: PRIMARY HEALTH CARE II				PROJ/NON PROJ IND.: FA		DPRP IND.: NO			
ES 6	91 94	10,000				3,500 1,500	6,500	2,500		
PROJECT NUMBER: 6690220	TITLE: PRIVATE HEALTH CARE IMPROVEMENT				PROJ/NON PROJ IND.: *		DPRP IND.: NO			
ES 6	89 89	3,400 3,400	3,400		1,000		1,800			
PROJECT NUMBER: 6690221	TITLE: SMALL PROJECT ASSISTANCE-AID/FC				PROJ/NON PROJ IND.: NO		DPRP IND.: NO			
SS 6	89 89		40 40		40					
PROJECT NUMBER: 6690222	TITLE: LOW RESOURCE AGRICULTURE				PROJ/NON PROJ IND.: FA		DPRP IND.: NC			
ES 6	91 93	6,000				2,000 700	4,000	2,000		
PROJECT NUMBER: 6690225	TITLE: SMALL BUSINESS DEVELOPMENT				PROJ/NON PROJ IND.: FA		DPRP IND.: NC			
ES 6	92 95	10,000					10,000	3,000		
PROJECT NUMBER: 6690227	TITLE: PRIVATE SECTOR FAMILY PLANNING				PROJ/NON PROJ IND.: FA		DPRP IND.: NC			
ES 6	92 94	5,000					5,000	2,000		
PROJECT NUMBER: 6690510	TITLE: PROGRAM DEV AND SUPPORT				PROJ/NON PROJ IND.: FA		DPRP IND.: NC			
FN 6	85 C		562 562		212					
PN 6	85 C		29 29							
HE 6	85 C		26 26							
EH 6	85 C		302 302							
SD 6	85 C		425 425		212					
SS 6	85 C		720 720		311					
ES 6	85 C		1,500			500 450		500		
PROJECT TOTAL:		3,568	2,068		732	500 450		500		
REPORT TOTAL:		108,657	133,956	101,456	24,705	6,000	13,814	25,500	10,000	

TABLE IV - PROJECT BUDGET DATA

-----ESTIMATED U.S. DOLLAR COST (\$000)-----									
FUNDING SOURCE	OBLIG DATE		OBLIG THRU		OBLIG OBLIG		OBLIG EXPEND		FY 1992 REQUEST
	INIT	FINAL	AUTH	PLAN	FY 1989	ATIONS	ITURES	ATIONS	ITURES
								YR END MORTGAGE	

## APPROPRIATION SUMMARY

FN	2.486				
PN					
HE	756				
EH	1,950				
SD	3,321				
SS	4,416	5.664			
DP					
ES	11,776	6,000	8,150	25,500	10,000
REPORT TOTAL:	24,705	6,000	13,814	25,500	10,000

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AC/SI SUMMARY REPORT

FY 1990  
ESTIMATE

FY 1991  
ESTIMATE

FY 1992  
REQUEST

PROJECT NUMBER: 669-0219 TITLE: PRIMARY HEALTH CARE II

HECS CHILD SPACING/HIGH RISK BIRTHS

SI CODE: CHS	100 %	140	100
SI CODE: INS	100 %	140	100
SI CODE: PBL	100 %	140	100
SI CODE: RUR	100 %	140	100

TOTAL AC CODE:	4 %	140	100
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HEDD DIARRHEAL DISEASE CONTROL/ORAL REHYDRATION THERAPY

SI CODE: CHS	100 %	385	275
SI CODE: INS	100 %	385	275
SI CODE: PBL	100 %	385	275
SI CODE: RUR	100 %	385	275

TOTAL AC CODE:	11 %	385	275
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HEIM IMMUNIZATION

SI CODE: CHS	100 %	595	425
SI CODE: INS	100 %	595	425
SI CODE: PBL	100 %	595	425
SI CODE: RUR	100 %	595	425

TOTAL AC CODE:	17 %	595	425
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HEMA MALARIA

SI CODE: CHS	100 %	420	300
SI CODE: INS	100 %	420	300
SI CODE: PBL	100 %	420	300
SI CODE: RUR	100 %	420	300

TOTAL AC CODE:	12 %	420	300
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HEHM WOMEN'S HEALTH

SI CODE: CHS	100 %	245	175
SI CODE: INS	100 %	245	175
SI CODE: PBL	100 %	245	175
SI CODE: RUR	100 %	245	175

TOTAL AC CODE:	7 %	245	175
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HESD HEALTH SYSTEMS DEVELOPMENT

SI CODE: INS	100 %	980	700
SI CODE: NSP	100 %	980	700
SI CODE: PBL	100 %	980	700

TOTAL AC CODE:	28 %	980	700
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## AC/SI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: CHS	100 %		140	100
SI CODE: INS	100 %		140	100
SI CODE: PBL	100 %		140	100
SI CODE: RUR	100 %		140	100
SI CODE: TFE	100 %		140	100
TOTAL AC CODE:	4 %		140	100
NUGM GROWTH MONITORING AND WEANING FOODS				
SI CODE: CHS	100 %		105	75
SI CODE: INS	100 %		105	75
SI CODE: PBL	100 %		105	75
SI CODE: RUR	100 %		105	75
TOTAL AC CODE:	3 %		105	75
PNCN FAMILY PLANNING CONTRACEPTIVES				
SI CODE: CHS	100 %		70	50
SI CODE: INS	100 %		70	50
SI CODE: PBL	100 %		70	50
SI CODE: RUR	100 %		70	50
TOTAL AC CODE:	2 %		70	50
PNSD FAMILY PLANNING SERVICE DELIVERY				
SI CODE: CHS	100 %		420	300
SI CODE: INS	100 %		420	300
SI CODE: PBL	70 %		294	210
SI CODE: PRT	30 %		126	90
SI CODE: RUR	100 %		420	300
TOTAL AC CODE:	12 %		420	300
PROJECT TOTAL	100 %		3,500	2,500
PROJECT NUMBER: 669-0222 TITLE: LOW RESOURCE AGRICULTURE				
AGMP AGRICULTURAL MANAGEMENT, PLANNING AND POLICY				
SI CODE: DCO	30 %		300	300
SI CODE: INC	50 %		500	500
SI CODE: INS	50 %		500	500
SI CODE: NSP	100 %		1,000	1,000
SI CODE: PNP	100 %		1,000	1,000
SI CODE: REC	30 %		300	300
TOTAL AC CODE:	50 %		1,000	1,000
NRMP ENVIRONMENTAL MANAGEMENT, PLANNING AND POLICY				



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AC/SI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: DCO	30 %		60	60
SI CODE: INS	50 %		100	100
SI CODE: NSP	100 %		200	200
SI CODE: PNP	100 %		200	200
TOTAL AC CODE:	10 %		200	200
PROJECT TOTAL	60 %		2,000	2,000

PROJECT NUMBER: 669-0225 TITLE: SMALL BUSINESS DEVELOPMENT

EDEI HUMAN RES DVLPMT FOR EDUCATIONAL INSTITUTIONS

SI CODE: CIT	100 %	150
SI CODE: INS	100 %	150
SI CODE: PRT	95 %	142
SI CODE: PVU	5 %	7

TOTAL AC CODE:	5 %	150
----------------	-----	-----

PEBD BUSINESS DEVELOPMENT PROMOTION

SI CODE: CIT	100 %	450
SI CODE: INS	100 %	450
SI CODE: PRT	95 %	427
SI CODE: PVU	20 %	90

TOTAL AC CODE:	15 %	450
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PEFM FINANCIAL MARKETS

SI CODE: NSF	100 %	300
SI CODE: PSC	100 %	300

TOTAL AC CODE:	10 %	300
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PROJECT TOTAL	30 %	3,000
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PROJECT NUMBER: 669-0227 TITLE: PRIVATE SECTOR FAMILY PLANNING

HECS CHILD SPACING/HIGH RISK BIRTHS

SI CODE: CIT	20 %	80
SI CODE: DCO	100 %	400
SI CODE: PBL	100 %	400
SI CODE: TIC	25 %	100
SI CODE: TWN	80 %	320

TOTAL AC CODE:	20 %	400
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PMCN FAMILY PLANNING CONTRACEPTIVES

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AC/SI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: CIT	40 %			240
SI CODE: PVU	100 %			600
SI CODE: TWN	60 %			360
TOTAL AC CODE:	30 %			600
PNSD FAMILY PLANNING SERVICE DELIVERY				
SI CODE: CIT	40 %			400
SI CODE: PVL	40 %			400
SI CODE: PVO	60 %			600
SI CODE: TIC	40 %			400
SI CODE: TWN	60 %			600
TOTAL AC CODE:	50 %			1,000
PROJECT TOTAL	100 %			2,000
PROJECT NUMBER: 669-0510      TITLE: PROGRAM DEV AND SUPPORT				
PDAS PROJECT DEVELOPMENT AND SUPPORT				
SI CODE: NSP	100 %		500	500
TOTAL AC CODE:	100 %		500	500
PROJECT TOTAL	100 %		500	500
REPORT TOTAL			6,000	10,000

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TABLE V - PROPOSED PROGRAM RANKING

RANK	PROJECT	TITLE	PROGRAM FUNDING (\$000)	
			APPROP	INCR
MCC LEVEL				
669-0219		PRIMARY HEALTH CARE II	ES	2.500
669-0222		LOW RESOURCE AGRICULTURE	ES	2.000
		TOTAL MCC REQUEST		4.500
INCREMENT LEVEL				
669-0225		SMALL BUSINESS DEVELOPMENT	ES	3.000
669-0227		PRIVATE SECTOR FAMILY PLANNING	ES	2.000
669-0510		PROGRAM DEV AND SUPPORT	ES	500
		TOTAL INCREMENT REQUEST		5.500
		TOTAL REQUEST		10.000

TABLE VII - LIST OF PLANNED EVALUATIONS  
 FY 1992 ANNUAL BUDGET SUBMISSION  
 COUNTRY OFFICE \_\_\_\_\_ USAID/LIBERIA

PROJECT LIST (Project Title)	LAST EVAL COMPLETED (Mo/Yr)	FY 91		FY 92		REASONS/ISSUES	FUNDING		USAID PERSONS (Days)	COLLATERAL ASSISTANCE
		Start (Tr)	To AID/W (Qrt)	Start (Qrt)	To AID/W (Qrt)		Sources	(\$000)		
1. Private Health Care Improvement 669-0220	N/A	2	3	-	-	PACD: 08/92 Mid-term evaluation to monitor performance of the community deve- lopment program sub-grantees and the impact of the project's program on the health situation in Liberia.	Project	30	10	IQC/AID/W 18 person days
		-	-	4	4	Final Evaluation will determine whether the project has achieved its objectives.	Project	57	10	IQC/AID/W 18 person days
2. Combatting Childhood Communicable Diseases (698-0421.69)	05/88	1	1	-	-	PACD: 07/91 Final evaluation to assess impact of project on health status of target population and to identify elements for sustain- ability.	Project	75	10	IQC/AID/W CDC 20 persons days

TABLE VIII: SUMMARY DATA ON OVERSEAS OPERATING EXPENSES

		FY 1989 ACTUAL (\$000)					FY 1990 ESTIMATE (\$000)				
		DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS	DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS
U.S. DIRECT HIRE	U100	458.5	0.0	458.5	0.0		602.6	0.0	602.6	0.0	
OTHER MISSION FUNDED CODE 11	105	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
* EDUCATION ALLOWANCES	106	118.3	0.0	118.3	0.0	16.0	127.0	0.0	127.0	0.0	13.5
COST OF LIVING ALLOWANCES	108	36.1	0.0	36.1	0.0		19.6	0.0	19.6	0.0	
OTHER MISSION FUNDED CODE 12	110	9.9	0.0	9.9	0.0		27.3	0.0	27.3	0.0	
* POST ASSIGNMENT TRAVEL	111	32.4	0.0	32.4	0.0	7.0	31.1	0.0	31.1	0.0	9.0
* POST ASSIGNMENT FREIGHT	112	85.8	0.0	85.8	0.0	7.0	90.6	0.0	90.6	0.0	9.0
* HOME LEAVE TRAVEL	113	54.4	0.0	54.4	0.0	18.0	27.3	0.0	27.3	0.0	12.0
* HOME LEAVE FREIGHT	114	50.2	0.0	50.2	0.0	18.0	6.0	0.0	6.0	0.0	0.0
* EDUCATION TRAVEL	115	1.3	0.0	1.3	0.0	2.0	0.0	0.0	0.0	0.0	0.0
* R & R TRAVEL	116	41.1	0.0	41.1	0.0	8.0	46.7	0.0	46.7	0.0	29.0
* OTHER CODE 215 TRAVEL	117	29.0	0.0	29.0	0.0	12.0	225.0	0.0	225.0	0.0	15.0
FOREIGN NATIONAL DIRECT HIRE	U200	291.3	0.0	291.3	0.0		305.7	0.0	305.7	0.0	
* F.N. BASIC PAY	201	242.8	0.0	242.8	0.0	21.0	218.7	0.0	218.7	0.0	18.2
* OVERTIME/HOLIDAY PAY	202	10.5	0.0	10.5	0.0	0.9	12.0	0.0	12.0	0.0	1.0
ALL OTHER CODE 11 - F.N.	203	20.8	0.0	20.8	0.0		20.1	0.0	20.1	0.0	
ALL OTHER CODE 12 - F.N.	204	14.7	0.0	14.7	0.0		12.3	0.0	12.3	0.0	
BENEFITS - FORMER F.N. PERS.	205	2.5	0.0	2.5	0.0		42.6	0.0	42.6	0.0	
CONTRACT PERSONNEL	U300	455.2	0.0	455.2	0.0		529.8	0.0	529.8	0.0	
* P.A.S.A TECHNICIANS	301	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
* U.S. PSC SALARIES/BENEFITS	302	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
ALL OTHER U.S. PSC COSTS	303	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
* F.N. PSC SALARIES/BENEFITS	304	455.2	0.0	455.2	0.0	75.0	444.6	0.0	444.6	0.0	78.0
ALL OTHER F.N. PSC COSTS	305	0.0	0.0	0.0	0.0		85.2	0.0	85.2	0.0	
* MANPOWER CONTRACTS	306	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
HOUSING	U400	765.0	0.0	765.0	0.0		590.7	1.5	592.2	0.0	
* RESIDENTIAL RENT	401	209.9	0.0	209.9	0.0	17.0	241.5	0.0	241.5	0.0	19.0
RESIDENTIAL UTILITIES	402	214.4	0.0	214.4	0.0		101.9	0.0	101.9	0.0	
MAINTENANCE & RENOVATION	403	9.1	0.0	9.1	0.0		6.5	1.5	8.0	0.0	
* QUARTERS ALLOWANCES	404	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
* SECURITY GUARD SERVICES	407	323.1	0.0	323.1	0.0	67.0	235.5	0.0	235.5	0.0	41.0
OFFICIAL RESIDENCE ALLOWANCE	408	6.7	0.0	6.7	0.0		3.5	0.0	3.5	0.0	
REPRESENTATION ALLOWANCE	409	1.8	0.0	1.8	0.0		1.8	0.0	1.8	0.0	

TABLE VIII: SUMMARY DATA ON OVERSEAS OPERATING EXPENSES

		FY 1989 ACTUAL (\$000)					FY 1990 ESTIMATE (\$000)				
		DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS	DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS
OFFICE OPERATIONS	U500	767.9	0.0	767.9	0.0		602.7	89.7	692.4	0.0	
OFFICE RENT	501	4.4	0.0	4.4	0.0		12.0	0.0	12.0	0.0	
OFFICE UTILITIES	502	113.0	0.0	113.0	0.0		111.5	0.0	111.5	0.0	
BUILDING MAINT./RENOVATION	503	8.1	0.0	8.1	0.0		2.6	0.0	2.6	0.0	
FURN/EQUIP/VEH REPAIR/MAINT	505	65.3	0.0	65.3	0.0		65.1	0.0	65.1	0.0	
COMMUNICATIONS	509	39.1	0.0	39.1	0.0		23.7	0.0	23.7	0.0	
* SECURITY GUARD SERVICES	510	125.2	0.0	125.2	0.0	29.0	113.5	0.0	113.5	0.0	19.0
PRINTING	511	1.7	0.0	1.7	0.0		0.9	5.0	5.9	0.0	
* SITE VISITS - MISSION	512	44.8	0.0	44.8	0.0	48.0	6.8	7.0	13.8	0.0	41.0
* SITE VISITS - AID/W	514	30.1	0.0	30.1	0.0	5.0	0.0	0.0	0.0	0.0	0.0
* INFORMATION MEETINGS	515	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
* TRAINING ATTENDANCE	516	45.0	0.0	45.0	0.0	21.0	9.0	0.0	9.0	0.0	5.0
* CONFERENCE ATTENDANCE	517	4.7	0.0	4.7	0.0	2.0	5.9	0.0	5.9	0.0	4.0
* OTHER OPERATIONAL TRAVEL	518	0.0	0.0	0.0	0.0	0.0	15.8	0.0	15.8	0.0	7.0
SUPPLIES AND MATERIALS	519	110.7	0.0	110.7	0.0		54.7	72.7	127.4	0.0	
FAAS	520	132.1	0.0	132.1	0.0		135.0	0.0	135.0	0.0	
* CONTRACT CONSULTING SERVICES	521	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
* CONTRACT MGMT./PROF. SERVICES	522	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
* SPECIAL STUDIES/ANALYSES	523	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
ADP HARDWARE LEASES/MAINT.	525	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
ADP SOFTWARE LEASES/MAINT.	526	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
TRANS/FREIGHT - ALL USA	595	5.6	0.0	5.6	0.0		0.0	0.0	0.0	0.0	
ALL OTHER CODE 25	599	38.1	0.0	38.1	0.0		46.2	5.0	51.2	0.0	
NXP PROCUREMENT	U600	70.7	0.0	70.7	0.0		0.2	0.0	0.2	0.0	
* VEHICLES	601	23.4	0.0	23.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0
RESIDENTIAL FURNITURE	602	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
RESIDENTIAL EQUIPMENT	603	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
OFFICE FURNITURE	604	35.1	0.0	35.1	0.0		0.0	0.0	0.0	0.0	
OFFICE EQUIPMENT	605	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
OTHER EQUIPMENT	606	8.2	0.0	8.2	0.0		0.0	0.0	0.0	0.0	
ADP HARDWARE PURCHASES	607	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
ADP SOFTWARE PURCHASES	608	0.0	0.0	0.0	0.0		0.2	0.0	0.2	0.0	
TRANS/FREIGHT - ALL U600	695	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
TOTAL OPERATING EXPENSE BUDGET:		2,808.6	0.0	2,808.6	0.0		2,631.7	91.2	2,722.9	0.0	
RECONCILIATION (FAAS):		( 132.1)	( 0.0)	( 132.1)			( 135.0)	( 0.0)	( 135.0)		
MISSION OPERATING REQUIREMENTS:		2,676.5	0.0	2,676.5	0.0		2,496.7	91.2	2,587.9	0.0	
EXCHANGE RATE USED IN CALCULATIONS:		0.000					0.000				
ESTIMATED INFLATION RATE (PERCENT):		0.0					10.0				

\* UNIT DATA MUST BE PROVIDED

TABLE VIII: SUMMARY DATA ON OVERSEAS OPERATING EXPENSES

		FY 1991 PLANNED (\$000)				
		DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS
U.S. DIRECT HIRE	U100	263.7	0.0	263.7	0.0	
OTHER MISSION FUNDED CODE 11	105	0.0	0.0	0.0	0.0	
* EDUCATION ALLOWANCES	106	163.5	0.0	163.5	0.0	15.0
COST OF LIVING ALLOWANCES	108	0.0	0.0	0.0	0.0	
OTHER MISSION FUNDED CODE 12	110	7.1	0.0	7.1	0.0	
* POST ASSIGNMENT TRAVEL	111	10.0	0.0	10.0	0.0	3.0
* POST ASSIGNMENT FREIGHT	112	34.0	0.0	34.0	0.0	3.0
* HOME LEAVE TRAVEL	113	0.0	0.0	0.0	0.0	0.0
* HOME LEAVE FREIGHT	114	0.0	0.0	0.0	0.0	0.0
* EDUCATION TRAVEL	115	3.5	0.0	3.5	0.0	1.0
* R & R TRAVEL	116	30.6	0.0	30.6	0.0	17.0
* OTHER CODE 215 TRAVEL	117	15.0	0.0	15.0	0.0	3.0
FOREIGN NATIONAL DIRECT HIRE	U200	208.8	0.0	208.8	0.0	
* F.N. BASIC PAY	201	165.9	0.0	165.9	0.0	13.2
* OVERTIME/HOLIDAY PAY	202	12.5	0.0	12.5	0.0	1.0
ALL OTHER CODE 11 - F.N.	203	17.0	0.0	17.0	0.0	
ALL OTHER CODE 12 - F.N.	204	12.0	0.0	12.0	0.0	
BENEFITS - FORMER F.N. PEFS.	205	1.4	0.0	1.4	0.0	
CONTRACT PERSONNEL	U300	442.4	0.0	442.4	0.0	
* P.A.S.A TECHNICIANS	301	0.0	0.0	0.0	0.0	0.0
* U.S. PSC SALARIES/BENEFITS	302	0.0	0.0	0.0	0.0	0.0
ALL OTHER U.S. PSC COSTS	303	0.0	0.0	0.0	0.0	
* F.N. PSC SALARIES/BENEFITS	304	292.2	0.0	292.2	0.0	52.0
ALL OTHER F.N. PSC COSTS	305	150.2	0.0	150.2	0.0	
* MANPOWER CONTRACTS	306	0.0	0.0	0.0	0.0	0.0
HOUSING	U400	437.7	21.7	459.4	0.0	
* RESIDENTIAL RENT	401	175.7	0.0	175.7	0.0	11.5
RESIDENTIAL UTILITIES	402	87.6	11.7	99.3	0.0	
MAINTENANCE & RENOVATION	403	0.0	10.0	10.0	0.0	
* QUARTERS ALLOWANCES	404	0.0	0.0	0.0	0.0	0.0
* SECURITY GUARD SERVICES	407	169.1	0.0	169.1	0.0	30.0
OFFICIAL RESIDENCE ALLOWANCE	408	3.5	0.0	3.5	0.0	
REPRESENTATION ALLOWANCE	409	1.8	0.0	1.8	0.0	

TABLE VIII: SUMMARY DATA ON OVERSEAS OPERATING EXPENSES

		FY 1991 PLANNED (\$000)				UNITS
		DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	
OFFICE OPERATIONS	U500	583.4	182.0	765.4	0.0	
OFFICE RENT	501	10.0	0.0	10.0	0.0	
OFFICE UTILITIES	502	126.0	0.0	126.0	0.0	
BUILDING MAINT/RENOVATION	503	0.0	5.0	5.0	0.0	
FURN/EQUIP/VEH REPAIR/MAINT	508	47.1	2.0	49.1	0.0	
COMMUNICATIONS	509	10.0	10.0	20.0	0.0	
* SECURITY GUARD SERVICES	510	119.2	0.0	119.2	0.0	19.0
PRINTING	511	0.0	5.0	5.0	0.0	
* SITE VISITS - MISSION	513	0.0	20.0	20.0	0.0	33.0
* SITE VISITS - AID/W	514	5.0	0.0	5.0	0.0	2.0
* INFORMATION MEETINGS	515	5.0	0.0	5.0	0.0	4.0
* TRAINING ATTENDANCE	516	10.0	0.0	10.0	0.0	3.0
* CONFERENCE ATTENDANCE	517	10.0	0.0	10.0	0.0	3.0
* OTHER OPERATIONAL TRAVEL	518	5.0	0.0	5.0	0.0	3.0
SUPPLIES AND MATERIALS	519	50.0	140.0	190.0	0.0	
FAAS	520	137.0	0.0	137.0	0.0	
* CONTRACT CONSULTING SERVICES	521	0.0	0.0	0.0	0.0	0.0
* CONTRACT MGMT./PROF. SERVICES	522	0.0	0.0	0.0	0.0	0.0
* SPECIAL STUDIES/ANALYSES	523	0.0	0.0	0.0	0.0	0.0
ADP HARDWARE LEASES/MAINT.	525	0.0	0.0	0.0	0.0	
ADP SOFTWARE LEASES/MAINT.	526	0.0	0.0	0.0	0.0	
TRANS/FREIGHT - ALL U500	599	10.0	0.0	10.0	0.0	
ALL OTHER CODE 25	599	39.1	0.0	39.1	0.0	
NXP PROCUREMENT	U600	1.2	0.0	1.2	0.0	
* VEHICLES	601	0.0	0.0	0.0	0.0	0.0
RESIDENTIAL FURNITURE	602	0.0	0.0	0.0	0.0	
RESIDENTIAL EQUIPMENT	603	0.0	0.0	0.0	0.0	
OFFICE FURNITURE	604	0.0	0.0	0.0	0.0	
OFFICE EQUIPMENT	605	0.0	0.0	0.0	0.0	
OTHER EQUIPMENT	606	0.0	0.0	0.0	0.0	
ADP HARDWARE PURCHASES	607	0.0	0.0	0.0	0.0	
ADP SOFTWARE PURCHASES	608	1.0	0.0	1.0	0.0	
TRANS/FREIGHT - ALL U600	699	0.2	0.0	0.2	0.0	
TOTAL OPERATING EXPENSE BUDGET:		1,937.2	203.7	2,140.9	0.0	
RECONCILIATION (FAAS):		( 137.0)	( 0.0)	( 137.0)		
MISSION OPERATING REQUIREMENTS:		1,800.2	203.7	2,003.9	0.0	
EXCHANGE RATE USED IN CALCULATIONS:		0.000				
ESTIMATED INFLATION RATE (PERCENT):		10.0				

\* UNIT DATA MUST BE PROVIDED



TABLE VIII: SUMMARY DATA ON OVERSEAS OPERATING EXPENSES

		FY 1992 MINIMUM CARRYING COST (\$000)					FY 1992 INCREASES AT REQUEST LEVEL (\$000)				
		DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS	DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS
U.S. DIRECT HIRE	U100	193.3	0.0	193.3	0.0		0.0	0.0	0.0	0.0	
OTHER MISSION FUNDED CODE 11	105	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
* EDUCATION ALLOWANCES	106	125.2	0.0	125.2	0.0	12.0	0.0	0.0	0.0	0.0	0.0
COST OF LIVING ALLOWANCES	108	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
OTHER MISSION FUNDED CODE 12	110	7.5	0.0	7.5	0.0		0.0	0.0	0.0	0.0	
* POST ASSIGNMENT TRAVEL	111	12.0	0.0	12.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0
* POST ASSIGNMENT FREIGHT	112	24.0	0.0	24.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0
* HOME LEAVE TRAVEL	113	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
* HOME LEAVE FREIGHT	114	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
* EDUCATION TRAVEL	115	4.0	0.0	4.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0
* R & R TRAVEL	116	9.0	0.0	9.0	0.0	3.0	0.0	0.0	0.0	0.0	0.0
* OTHER CODE 215 TRAVEL	117	11.0	0.0	11.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0
FOREIGN NATIONAL DIRECT HIRE	U200	204.8	0.0	204.8	0.0		0.0	0.0	0.0	0.0	
* F.N. BASIC PAY	201	143.3	0.0	143.3	0.0	11.5	0.0	0.0	0.0	0.0	0.0
* OVERTIME/HOLIDAY PAY	202	12.5	0.0	12.5	0.0	1.0	0.0	0.0	0.0	0.0	0.0
ALL OTHER CODE 11 - F.N.	203	17.0	0.0	17.0	0.0		0.0	0.0	0.0	0.0	
ALL OTHER CODE 12 - F.N.	204	12.0	0.0	12.0	0.0		0.0	0.0	0.0	0.0	
BENEFITS - FORMER F.N. PERS.	205	20.0	0.0	20.0	0.0		0.0	0.0	0.0	0.0	
CONTRACT PERSONNEL	U300	232.3	0.0	232.3	0.0		0.0	0.0	0.0	0.0	
* P.A.S.A TECHNICIANS	301	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
* U.S. PSC SALARIES/BENEFITS	302	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
ALL OTHER U.S. PSC COSTS	303	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
* F.N. PSC SALARIES/BENEFITS	304	204.5	0.0	204.5	0.0	38.0	0.0	0.0	0.0	0.0	0.0
ALL OTHER F.N. PSC COSTS	305	27.8	0.0	27.8	0.0		0.0	0.0	0.0	0.0	
* MANPOWER CONTRACTS	306	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
HOUSING	U400	294.4	0.0	294.4	0.0		0.0	0.0	0.0	0.0	
* RESIDENTIAL RENT	401	96.6	0.0	96.6	0.0	6.5	0.0	0.0	0.0	0.0	0.0
RESIDENTIAL UTILITIES	402	59.1	0.0	59.1	0.0		0.0	0.0	0.0	0.0	
MAINTENANCE & RENOVATION	403	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
* QUARTERS ALLOWANCES	404	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
* SECURITY GUARD SERVICES	407	133.4	0.0	133.4	0.0	22.5	0.0	0.0	0.0	0.0	0.0
OFFICIAL RESIDENCE ALLOWANCE	408	3.5	0.0	3.5	0.0		0.0	0.0	0.0	0.0	
REPRESENTATION ALLOWANCE	409	1.8	0.0	1.8	0.0		0.0	0.0	0.0	0.0	

TABLE VIII: SUMMARY DATA ON OVERSEAS OPERATING EXPENSES

FY 1992 MINIMUM CARRYING COST (\$000)						FY 1992 INCREASES AT REQUEST LEVEL (\$000)					
		DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS	DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS
OFFICE OPERATIONS	U500	588.9	196.0	784.9	0.0		0.0	0.0	0.0	0.0	
OFFICE RENT	501	10.0	0.0	10.0	0.0		0.0	0.0	0.0	0.0	
OFFICE UTILITIES	502	132.5	6.0	138.5	0.0		0.0	0.0	0.0	0.0	
BUILDING MAINT/RENOVATION	503	0.0	10.0	10.0	0.0		0.0	0.0	0.0	0.0	
FURN/EQUIP/VEH REPAIR/MAINT	508	43.6	5.0	48.6	0.0		0.0	0.0	0.0	0.0	
COMMUNICATIONS	509	10.0	15.0	25.0	0.0		0.0	0.0	0.0	0.0	
* SECURITY GUARD SERVICES	510	125.2	0.0	125.2	0.0	19.0	0.0	0.0	0.0	0.0	0.0
PRINTING	511	0.0	5.0	5.0	0.0		0.0	0.0	0.0	0.0	
* SITE VISITS - MISSION	513	0.0	15.0	15.0	0.0	25.0	0.0	0.0	0.0	0.0	0.0
* SITE VISITS - AID/W	514	5.0	0.0	5.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0
* INFORMATION MEETINGS	515	5.0	0.0	5.0	0.0	4.0	0.0	0.0	0.0	0.0	0.0
* TRAINING ATTENDANCE	516	10.0	0.0	10.0	0.0	3.0	0.0	0.0	0.0	0.0	0.0
* CONFERENCE ATTENDANCE	517	10.0	0.0	10.0	0.0	3.0	0.0	0.0	0.0	0.0	0.0
* OTHER OPERATIONAL TRAVEL	518	5.0	0.0	5.0	0.0	3.0	0.0	0.0	0.0	0.0	0.0
SUPPLIES AND MATERIALS	519	50.0	140.0	190.0	0.0		0.0	0.0	0.0	0.0	
FAAS	520	139.0	0.0	139.0	0.0		0.0	0.0	0.0	0.0	
* CONTRACT CONSULTING SERVICES	521	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
* CONTRACT MGMT./PROF. SERVICES	522	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
* SPECIAL STUDIES/ANALYSES	523	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
ADP HARDWARE LEASES/MAINT.	525	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
ADP SOFTWARE LEASES/MAINT.	526	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
TRANS/FREIGHT - ALL US00	598	10.0	0.0	10.0	0.0		0.0	0.0	0.0	0.0	
ALL OTHER CODE 25	599	33.6	0.0	33.6	0.0		0.0	0.0	0.0	0.0	
NXP PROCUREMENT	U600	1.2	0.0	1.2	0.0		0.0	0.0	0.0	0.0	
* VEHICLES	601	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
RESIDENTIAL FURNITURE	602	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
RESIDENTIAL EQUIPMENT	603	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
OFFICE FURNITURE	604	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
OFFICE EQUIPMENT	605	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
OTHER EQUIPMENT	606	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
ADP HARDWARE PURCHASES	607	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
ADP SOFTWARE PURCHASES	608	1.0	0.0	1.0	0.0		0.0	0.0	0.0	0.0	
TRANS/FREIGHT - ALL U600	698	0.2	0.0	0.2	0.0		0.0	0.0	0.0	0.0	
TOTAL OPERATING EXPENSE BUDGET:		1,514.9	204.0	1,718.9	0.0		0.0	0.0	0.0	0.0	
RECONCILIATION (FAAS):		( 139.0)	( 0.0)	( 139.0)			( 0.0)	( 0.0)	( 0.0)		
MISSION OPERATING REQUIREMENTS:		1,375.9	204.0	1,579.9	0.0		0.0	0.0	0.0	0.0	
EXCHANGE RATE USED IN CALCULATIONS:		0.000									
ESTIMATED INFLATION RATE (PERCENT):		10.0									

\* UNIT DATA MUST BE PROVIDED

## ORGANIZATION: Liberia

TABLE VIII (b)  
Information on F.N. PSC Costs

<u>Job title/Description</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>
Secretary	11066	11382	11698	12014
Engineer	21244	21244	15933	
Program Specialist	17331	17890	17890	18449
Program Assistant	12748	13134	3284	
Secretary	9802	10118	10118	10434
Secretary	8854	9170	2372	
Secretary	9329	9581		
Secretary	8321	8573		
Commodity Magt. Assist.	6069	8321		
Secretary/Adm. Assist.	2270	7061		
Secretary	9581	9581	9581	9581
Agr. Economist	16772	17331	17890	18449
Project Manager	0	13764	14208	
Secretary	9170	9486	9802	11118
Secretary	10434	10750	5533	
Program Spec. (Hlth)	16654	16213	16772	17331
Program Spec. (Pop/Hlth)	15933	16431	3984	
Administrative Assist.	8251	8480	8709	8709
Chauffeur	3541	3676	3811	3946
Secretary	6557	6809	7061	7313
Secretary	7906	8222	8538	8854
Personnel Assistant	10118	10434	10750	2767
Travel Assistant	6190	6419	7313	
Computer Operation Mgr.	7906	8222	8538	8854
Data Entry Clerk	3038	3160	3282	3404
Secretary	8825	9077	2206	
Procurement Agent	7061	7313	7565	7817
Storekeeper (Warehouse)	3511	3651	3791	3931
Receiving Clerk	6877	7106	5502	
Storekeeper	2612	2702	2792	2882
Laborer	2342	2432		
Laborer (Exp Supply Clerk)	2342	2432	2522	
Laborer	2622	2704	2028	
Laborer	2294	2376	2458	2540
Laborer (Invet. Control Clerk)	683	2130	2262	2353
Laborer	2130	2212	2294	2376
Laborer	512	2048	2130	2212
Purchasing Agent	12014	12014	3004	
Maintenance Foreman	8825	9077	9329	9581
Laborer	579	2048	533	

ORGANIZATION: Liberia

<u>Job title/Description</u>	TABLE VIII (b) <u>Information on F.N. PSC Costs</u>			
	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>
Mason	5051	5191		
Plumber	3511	3651	3791	3931
Plumber	3791	3931		
Electrician	3648	3770		
Electrician	3648	3770		
Carpenter	4631	4631		
Carpenter	4491	4631		
Carpenter	3791	3931		
Carpenter	3791	3931	1018	
Welder	4070	4211		
Painter Forman	4491	4631	1158	
Painter	3770	3892		
Painter	3160	3282	851	
Janitor	2868	3172	3263	3364
Janitor	2171	2171	2262	2353
Janitor	2171	2171	2262	2353
Janitor	2171	1809	2262	2353
Electrician	2342	2432		
Mechanic/Generator	4211	4351	4491	4631
Auto Mechanic	3770	4491	4631	
Auto Mechanic	3892	4014	4136	4258
Mechanic Welder	4211	3263		
Dispatcher	3271	3271	3406	3541
Administrative Clerk	4881	5036	1259	
Chauffeur	4216	4351	4486	4621
Chauffeur	4216	4351	4486	4621
Chauffeur	4216	4351	4486	4621
Chauffeur	4216	4351	4486	4621
Chauffeur	4216	4351	4486	4621
Chauffeur	3271	3406	885	
C & R Specialist	9170	9486	9802	10118
Mail/File Clerk	4001	4141	4282	
Telephone Operator	4071	4211	4351	4491
Mail Clerk	1501	2342	1824	
Procurement Agent	6190	6419		

ORGANIZATION: Liberia

<u>Job title/Description</u>	<u>TABLE VIII (b)</u> <u>Information on F.N. PSC Costs</u>			
	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>
Voucher Clerk	5961	6190	4815	
Customs Expediter	6432	6684	6936	7188
Chauffeur	3406	3406	3541	3676
	-----	-----	-----	-----
TOTALS:	455200	492448	339139	250277
Less Reimbursement from Project for pooled costs.	0	47872	46900	45800
NET BUDGET AMOUNT:	<u>455200</u>	<u>444576</u>	<u>292239</u>	<u>204477</u>

!

TABLE VIII (d)  
CONTRACTUAL SERVICES/SPECIAL STUDIES/ALL OTHER CODE 25

<u>DESCRIPTION</u>	<u>FY 1989</u>	<u>FY 1990</u>	<u>FY 1991</u>	<u>FY 1992</u>
Garbage Collection, Pest	38100	46140	39100	33600
Control, Air Conditioning	39100			
Maintenance and Other				
Miscellaneous Services				

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1989: ACTUAL  
 (FTE in Workyears; Dollars in Thousands)

## WORKFORCE FOR LIBERIA (216690)

	TOTAL FTE	USDH DE FTE	-----FNDH-----				-----USPSC-----						-----FNPSC-----					
			---DE---	---TF---			---DE---	---TF---	---PR---				---DE---	---TF---	---PR---			
			FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$
<b>MISSION MANAGEMENT</b>																		
EXEC DIRECTION & MGT	1.9	1.9																
PROGRAM PLANNING & BUD	7.0	1.0											6.0					
PROGRAM ASSESS. & EVAL.	0.5	0.5																
PROJECT DESIGN & DEV.	0.4	0.4																
PROJECT REVIEW & OVSIGHT	0.6	0.6																
INFORMATION SYSTEM MGT	0.2	0.2																
FINANCIAL MANAGEMENT	6.3	1.7	7.0	87														
CONTRACT MANAGEMENT	1.0	1.0																
SUPPORT: CLERICAL	31.1	0.6	3.9	54									26.6					
OFFICE OPS	20.9	0.4	4.5	55									16.0					
RESIDENTIAL OPS	25.1	0.6	1.5	19									22.6				0.4	
MAINT./CUSTODIAL	1.0		1.0	6														
ALL OTHER MANAGEMENT	6.0	2.8											5.8					
MISSION MGMT SUBTOTAL	106.6	11.2	17.9	223									77.0				0.4	
<b>PROJECT MANAGEMENT</b>																		
	25.4	4.0	1.0						3.4				1.2				3.8	
<b>MISCELLANEOUS PROGRAMS MANAGEMENT</b>																		
HOUSING GUARANTIES																		
DISASTER																		
FOOD AID	1.2	0.4											0.8					
LOCAL CURRENCY	1.1	0.4											0.6					
CENTRAL/REGIONAL PROJECTS	2.1	0.4											1.6					
NUMBER OF PROJECTS: 0																		
MISC. PROGRAMS SUBTOTAL	4.2	1.2											3.0					
TOTAL:	136.2	16.7	18.9	223					3.4				81.2				4.2	

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1989: ACTUAL  
 (FTE in Workyears; Dollars in Thousands)

## WORKFORCE FOR LIBERIA (216690)

OTHER USG AND NON-PERM INST				-----USPSC-----			
OE	TF	-----PR-----		OE	TF	-----PR-----	
FTE	FTE	FTE	\$	FTE	\$	FTE	\$

## MISSION MANAGEMENT

EXEC DIRECTION & MGT  
 PROGRAM PLANNING & BUD  
 PROGRAM ASSESS. & EVAL.  
 PROJECT DESIGN & DEV.  
 PROJECT REVIEW & O'SIGHT  
 INFORMATION SYST. MGT  
 FINANCIAL MANAGEMENT  
 CONTRACT MANAGEMENT  
 SUPPORT: CLERICAL  
     OFFICE OPS  
     RESIDENTIAL OPS  
     MAINT./CUSTODIAL  
 ALL OTHER MANAGEMENT

MISSION MGMT SUBTOTAL

## PROJECT MANAGEMENT

11.8

## MISCELLANEOUS PROGRAMS MANAGEMENT

HOUSING GUARANTIES  
 DISASTER  
 FOOD AID  
 LOCAL CURRENCY  
 CENTRAL/REGIONAL PROJECTS  
 NUMBER OF PROJECTS: 6

MISC. PROGRAMS SUBTOTAL

TOTAL:

11.8



TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1990: ESTIMATE  
 (FTE in Workyears; Dollars in Thousands)

## WORKFORCE FOR LIBERIA (216690)

	TOTAL FTE	USDH OE FTE	-----FNDH-----		-----USPSC-----						-----FNPSC-----					
			OE FTE	TF FTE	OE FTE	TF FTE	PR FTE	OE FTE	TF FTE	PR FTE						
<b>MISSION MANAGEMENT</b>																
EXEC DIRECTION & MGT	1.3	1.3														
PROGRAM PLANNING & BUD	0.7	0.7														
PROGRAM ASSESS. & EVAL.	0.3	0.3														
PROJECT DESIGN & DEV.	0.3	0.3														
PROJECT REVIEW & O'SIGHT	0.7	0.7														
INFORMATION SYSTEM MGT	0.7	0.7														
FINANCIAL MANAGEMENT	9.0	2.0	7.0	90												
CONTRACT MANAGEMENT	1.0	1.0														
SUPPORT: CLERICAL	4.8	0.8	4.0													
OFFICE OPS	4.5	0.5	4.0													
RESIDENTIAL OPS	1.5	0.5	1.0													
MAINT./CUSTODIA.	1.1	0.1	1.0													
ALL OTHER MANAGEMENT	1.7	1.7														
MISSION MGMT SUBTOTAL	27.6	10.6	17.0	90												
PROJECT MANAGEMENT	18.7	2.1	1.0					0.7		2.3				3.8		
<b>MISCELLANEOUS PROGRAMS MANAGEMENT</b>																
HOUSING GUARANTIES																
DISASTER	1.0	1.0														
FOOD AID	0.2	0.2														
LOCAL CURRENCY	0.4	0.4														
CENTRAL/REGIONAL PROJECTS	0.2	0.2														
NUMBER OF PROJECTS: 6																
MISC. PROGRAMS SUBTOTAL	1.8	1.8														
TOTAL:	46.1	14.5	18.0	90				0.7		2.3				3.8		

LIBERIA (216690)

## FY 1992 ANNUAL BUDGET SUBMISSION

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1990: ESTIMATE  
 (FTE in Workyears; Dollars in Thousands)

## WORKFORCE FOR LIBERIA (216690)

OTHER USG AND NON-PERM INST				-----USPSC-----			
OE	TF	---PR---		OE	TF	---PR---	
FTE	FTE	FTE	\$	FTE	\$	FTE	\$

## MISSION MANAGEMENT

EXEC DIRECTION & MGT  
 PROGRAM PLANNING & BUD  
 PROGRAM ASSESS. & EVAL.  
 PROJECT DESIGN & DEV.  
 PROJECT REVIEW & O'SIGHT  
 INFORMATION SYSTEM MGT  
 FINANCIAL MANAGEMENT  
 CONTRACT MANAGEMENT  
 SUPPORT: CLERICAL  
     OFFICE OPS  
     RESIDENTIAL OPS  
     MAINT./CUSTODIAL  
 ALL OTHER MANAGEMENT

MISSION MGMT SUBTOTAL

## PROJECT MANAGEMENT

8.7

## MISCELLANEOUS PROGRAMS MANAGEMENT

HOUSING GUARANTIES  
 DISASTER  
 FOOD AID  
 LOCAL CURRENCY  
 CENTRAL/REGIONAL PROJECTS  
 NUMBER OF PROJECTS: 0

MISC. PROGRAMS SUBTOTAL

TOTAL:

8.7

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1991: PLANNED  
 (FTE in Workyears; Dollars in Thousands)

## WORKFORCE FOR LIBERIA (216690)

	TOTAL FTE	USDH OE FTE	-----FNDH-----				-----USPSC-----						-----FNPSC-----					
			---OE---	---TF---			---OE---	---TF---	---PF---				---OE---	---TF---	---PR---			
			FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$
<b>MISSION MANAGEMENT</b>																		
EXEC DIRECTION & MGT	2.0	2.0																
PROGRAM PLANNING & BUD	0.5		0.5															
PROGRAM ASSESS. & EVAL.	0.1	0.1																
PROJECT DESIGN & DEV.	0.7	0.4	0.7															
PROJECT REVIEW & D'SIGHT	0.5	0.3	0.2															
INFORMATION SYSTEM MGT	0.1	0.1																
FINANCIAL MANAGEMENT	0.8	1.8	7.0	93														
CONTRACT MANAGEMENT	0.4	0.4																
SUPPORT: CLERICAL	3.3	1.0	2.3															
OFFICE OPS	3.7	0.2	3.5															
RESIDENTIAL OPS	0.7	0.2	1.5															
MAINT./CUSTODIAL	0.1	0.1	1.0															
ALL OTHER MANAGEMENT	0.7	0.7																
MISSION MGMT SUBTOTAL	22.6	7.7	15.7	97														
<b>PROJECT MANAGEMENT</b>																		
PROJECT MANAGEMENT	10.7	1.2											1.4				2.0	
<b>MISCELLANEOUS PROGRAMS MANAGEMENT</b>																		
HOUSING GUARANTIES																		
DISASTER	1.5	0.5	1.0															
FOOD AID	1.5	0.5	1.0															
LOCAL CURRENCY	0.7		0.7															
CENTRAL/REGIONAL PROJECTS																		
NUMBER OF PROJECTS: 6																		
MISC. PROGRAMS SUBTOTAL	3.7	1.0	2.7															
TOTAL:	40.6	9.5	18.0	97									1.4				2.0	

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1991: PLANNED  
 (FTE in Workyears; Dollars in Thousands)

## WORKFORCE FOR LIBERIA (216690)

OTHER USG AND NON-PERM INST				-----USPSC-----			
OE	TF	PR		OE	TF	PR	
FTE	FTE	FTE	\$	FTE	\$	FTE	\$

## MISSION MANAGEMENT

EXEC DIRECTION & MGT  
 PROGRAM PLANNING & BUD  
 PROGRAM ASSESS. & EVAL.  
 PROJECT DESIGN & DEV.  
 PROJECT REVIEW & O'SIGHT  
 INFORMATION SYSTEM MGT  
 FINANCIAL MANAGEMENT  
 CONTRACT MANAGEMENT  
 SUPPORT: CLERICAL  
     OFFICE OPS  
     RESIDENTIAL OPS  
     MAINT./CUSTODIAL  
 ALL OTHER MANAGEMENT

MISSION MGMT SUBTOTAL

## PROJECT MANAGEMENT

9.1

## MISCELLANEOUS PROGRAMS MANAGEMENT

HOUSING GUARANTIES  
 DISASTER  
 FOOD AID  
 LOCAL CURRENCY  
 CENTRAL/REGIONAL PROJECTS  
 NUMBER OF PROJECTS: 0

MISC. PROGRAMS SUBTOTAL

## TOTAL:

9.1

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1992: MINIMUM CARRYING COST  
 (FTE in Workyears; Dollars in Thousands)

## WORKFORCE FOR LIBERIA (216690)

	TOTAL FTE	USDH OE FTE	-----FMDH-----		-----USPSC-----			-----FNPSC-----		
			OE FTE	TF FTE	OE FTE	TF FTE	PR FTE	OE FTE	TF FTE	PR FTE
<b>MISSION MANAGEMENT</b>										
EXEC DIRECTION & MGT	1.6	1.6								
PROGRAM PLANNING & BUD	1.0		1.0							
PROGRAM ASSESS. & EVAL.	0.3		0.3							
PROJECT DESIGN & DEV.	0.3		0.3							
PROJECT REVIEW & O'SIGHT	0.4		0.4							
INFORMATION SYSTEM MGT	2.0							2.0		
FINANCIAL MANAGEMENT	9.0	1.0	7.0	9.0				1.0		
CONTRACT MANAGEMENT										
SUPPORT: CLERICAL	10.0	1.0	2.0					7.0		
OFFICE OPS	20.7	0.2	2.5					18.0		
RESIDENTIAL OPS	4.0	0.1	0.5					4.0		
MAINT./CUSTODIAL	0.1	0.1	1.0					5.0		
ALL OTHER MANAGEMENT	0.0	0.0								
MISSION MGMT SUBTOTAL	50.0	4.0	15.0	9.0				37.0		
<b>PROJECT MANAGEMENT</b>										
	10.0	0.0						1.0		2.0
<b>MISCELLANEOUS PROGRAMS MANAGEMENT</b>										
HOUSING GUARANTIES										
DISASTER										
FOOD AID	0.4	0.2	0.2							
LOCAL CURRENCY	0.4		0.4							
CENTRAL/REGIONAL PROJECTS	0.4		0.4							
NUMBER OF PROJECTS:										
MISC. PROGRAMS SUBTOTAL	1.2	0.2	1.0							
TOTAL:	70.0	5.0	16.0	9.0				38.0		2.0

LIBERIA (216690)

## FY 1992 ANNUAL BUDGET SUBMISSION

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1992: MINIMUM CARRYING COST  
 FTE in workyears; Dollars in Thousands)

## WORKFORCE FOR LIBERIA (216690)

OTHER USG AND NON-PERM INST				-----USPSC-----			
OE	TF	PR		OE	TF	PR	
FTE	FTE	FTE	\$	FTE	\$	FTE	\$

## MISSION MANAGEMENT

EXEC DIRECTION & MGT  
 PROGRAM PLANNING & BUD  
 PROGRAM ASSESS. & EVAL.  
 PROJECT DESIGN & DEV.  
 PROJECT REVIEW & O'SIGHT  
 INFORMATION SYSTEM MGT  
 FINANCIAL MANAGEMENT  
 CONTRACT MANAGEMENT  
 SUPPORT: CLERICAL  
     OFFICE OPS  
     RESIDENTIAL OPS  
     MAINT./CUSTODIAL  
 ALL OTHER MANAGEMENT

MISSION MGMT SUBTOTAL

## PROJECT MANAGEMENT

9.5

## MISCELLANEOUS PROGRAMS MANAGEMENT

HOUSING GUARANTIES  
 DISASTER  
 FOOD AID  
 LOCAL CURRENCY  
 CENTRAL/REGIONAL PROJECTS  
 NUMBER OF PROJECTS: 1

MISC. PROGRAMS SUBTOTAL

TOTAL:

9.5

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1992: INCREASE AT REQUEST LEVEL<sup>1</sup>  
 (FTE in Workyears; Dollars in Thousands)

## WORKFORCE FOR LIBERIA (216690)

	TOTAL FTE	USDH OE FTE	-----FNDH-----		-----USPSC-----						-----FNPSC-----					
			OE FTE	TF FTE	OE FTE	TF FTE	PR FTE	OE FTE	TF FTE	PR FTE						
<b>MISSION MANAGEMENT</b>																
EXEC DIRECTION & MGT																
PROGRAM PLANNING & BUD																
PROGRAM ASSESS. & EVAL.																
PROJECT DESIGN & DEV.																
PROJECT REVIEW & O'SIGHT																
INFORMATION SYSTEM MGT																
FINANCIAL MANAGEMENT																
CONTRACT MANAGEMENT																
SUPPORT: CLERICAL																
OFFICE OPS																
RESIDENTIAL OPS																
MAINT./CUSTODIAL																
ALL OTHER MANAGEMENT																
MISSION MGMT SUBTOTAL																
PROJECT MANAGEMENT	7.1	0.4							0.7			2.0				
<b>MISCELLANEOUS PROGRAMS MANAGEMENT</b>																
HOUSING GUARANTIES																
DISASTER																
FOOD AID																
LOCAL CURRENCY																
CENTRAL/REGIONAL PROJECTS																
NUMBER OF PROJECTS: 0																
MISC. PROGRAMS SUBTOTAL																
TOTAL:	7.1	0.4							0.7			2.0				

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1992: INCREASE AT REQUEST LEVEL  
 (FTE in Workyears; Dollars in Thousands)

## WORKFORCE FOR LIBERIA (216690)

	OTHER USG AND NON-PERM INST				-----USPSC-----			
	OE	TF	PR		OE	TF	PR	
	FTE	FTE	FTE	\$	FTE	\$	FTE	\$
<b>MISSION MANAGEMENT</b>								
EXEC DIRECTION & MGT								
PROGRAM PLANNING & BUD								
PROGRAM ASSESS. & EVAL.								
PROJECT DESIGN & DEV.								
PROJECT REVIEW & OVSIGHT								
INFORMATION SYSTEM MGT								
FINANCIAL MANAGEMENT								
CONTRACT MANAGEMENT								
SUPPORT: CLERICAL								
OFFICE OPS								
RESIDENTIAL OPS								
MAINT./CUSTODIAL								
ALL OTHER MANAGEMENT								
MISSION MGMT SUBTOTAL								
PROJECT MANAGEMENT							4.0	
MISCELLANEOUS PROGRAMS MANAGEMENT								
HOUSING GUARANTIES								
DISASTER								
FOOD AID								
LOCAL CURRENCY								
CENTRAL/REGIONAL PROJECTS								
NUMBER OF PROJECTS: 0								
MISC. PROGRAMS SUBTOTAL								
TOTAL:							4.0	



TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1989: ACTUAL  
 (FTE in Workyears: Dollars in Thousands)

## WORKFORCE FOR SIERRA LEONE (216360)

	TOTAL FTE	USDH OE FTE	-----FNDH-----		-----USPSC-----						-----FNPSC-----			
			---OE---	---TF---	---OE---	---TF---	---PR---	---OE---	---TF---	---PR---				
			FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$
<b>MISSION MANAGEMENT</b>														
EXEC DIRECTION & MGT	0.1	0.1												
PROGRAM PLANNING & BUD	0.2	0.2												
PROGRAM ASSESS. & EVAL.														
PROJECT DESIGN & DEV.														
PROJECT REVIEW & O'SIGHT														
INFORMATION SYSTEM MGT														
FINANCIAL MANAGEMENT														
CONTRACT MANAGEMENT														
SUPPORT: CLERICAL														
OFFICE OPS														
RESIDENTIAL OPS														
MAINT./CUSTODIAL														
ALL OTHER MANAGEMENT	0.1	0.1												
MISSION MGMT SUBTOTAL	0.4	0.4												
<b>PROJECT MANAGEMENT</b>														
<b>MISCELLANEOUS PROGRAMS MANAGEMENT</b>														
HOUSING GUARANTIES														
DISASTER														
FOOD AID														
LOCAL CURRENCY														
CENTRAL/REGIONAL PROJECTS														
NUMBER OF PROJECTS: 0														
MISC. PROGRAMS SUBTOTAL														
<b>TOTAL:</b>	<b>0.4</b>	<b>0.4</b>												

TABLE 11: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1990: ESTIMATE  
 (FTE in Workyears; Dollars in Thousands)

## WORKFORCE FOR SIERRA LEONE (216360)

	TOTAL FTE	USDH OE FTE	-----FNDH-----		-----USFSC-----						-----FNPSC-----					
			---OE---	---TF---	---OE---	---TF---	---PP---	---OE---	---TF---	---PR---						
			FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$
<b>MISSION MANAGEMENT</b>																
EXEC DIRECTION & MGT																
PROGRAM PLANNING & BUD	0.1	0.1														
PROGRAM ASSESS. & EVAL.																
PROJECT DESIGN & DEV.																
PROJECT REVIEW & D'SIGHT	0.2	0.2														
INFORMATION SYSTEM MGT																
FINANCIAL MANAGEMENT																
CONTRACT MANAGEMENT																
SUPPORT: CLERICAL																
OFFICE OPS																
RESIDENTIAL OPS																
MAINT./CUSTODIAL																
ALL OTHER MANAGEMENT																
MISSION MGMT SUBTOTAL	0.3	0.3														
<b>PROJECT MANAGEMENT</b>																
<b>MISCELLANEOUS PROGRAMS MANAGEMENT</b>																
HOUSING GUARANTIES																
DISASTER																
FOOD AID																
LOCAL CURRENCY																
CENTRAL/REGIONAL PROJECTS																
NUMBER OF PROJECTS: 6																
MISC. PROGRAMS SUBTOTAL																
TOTAL:	0.3	0.3														

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1991: PLANNED  
 (FTE in Workyears: Dollars in Thousands)

## WORKFORCE FOR SIERRA LEONE (216360)

	TOTAL FTE	USDH OE FTE	-----FNDH-----		-----USPSC-----						-----FNPSC-----					
			---OE---	---TF---	---OE---	---TF---	---PR---	---OE---	---TF---	---PR---						
			FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$
<b>MISSION MANAGEMENT</b>																
EXEC DIRECTION & MGT	0.4	0.4														
PROGRAM PLANNING & BJC																
PROGRAM ASSESS. & EVAL.																
PROJECT DESIGN & DEV.																
PROJECT REVIEW & O'SIGHT																
INFORMATION SYSTEM MGT																
FINANCIAL MANAGEMENT																
CONTRACT MANAGEMENT																
SUPPORT: CLERICAL																
OFFICE OPS																
RESIDENTIAL OPS																
MAINT./CUSTODIAL																
ALL OTHER MANAGEMENT																
MISSION MGMT SUBTOTAL	0.4	0.4														
<b>PROJECT MANAGEMENT</b>																
<b>MISCELLANEOUS PROGRAMS MANAGEMENT</b>																
HOUSING GUARANTEE																
DISASTER																
- FOOD AID																
LOCAL CURRENCY																
CENTRAL/REGIONAL PROJECTS																
NUMBER OF PROJECTS:																
MISC. PROGRAMS SUBTOTAL																
TOTAL:	0.4	0.4														

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS  
 FY 1992: MINIMUM CARRYING COST  
 (FTE in Workyears: Dollars in Thousands)

## WORKFORCE FOR SIERRA LEONE (216360)

	TOTAL FTE	USDH FTE	-----FNDH-----		-----USPSC-----			-----FNPSC-----		
			-----OE----- FTE	-----TF----- FTE	-----OE----- FTE	-----TF----- FTE	-----PF----- FTE	-----OE----- FTE	-----TF----- FTE	-----PR----- FTE
<b>MISSION MANAGEMENT</b>										
EXEC DIRECTION & MGT	0.4	0.4								
PROGRAM PLANNING & BUD										
PROGRAM ASSESS. & EVAL.										
PROJECT DESIGN & DEV.										
PROJECT REVIEW & O'SIGHT										
INFORMATION SYSTEM MGT										
FINANCIAL MANAGEMENT										
CONTRACT MANAGEMENT										
SUPPORT: CLERICAL										
OFFICE OPS										
RESIDENTIAL OPS										
MAINT./CUSTODIAL										
ALL OTHER MANAGEMENT										
MISSION MGMT TOTAL	0.4	0.4								
<b>PROJECT MANAGEMENT</b>										
<b>MISCELLANEOUS PROGRAMS MANAGEMENT</b>										
HOUSING GUARANTIES										
DISASTER										
FOOD AID										
LOCAL CURRENCY										
CENTRAL/REGIONAL PROJECTS										
NUMBER OF PROJECTS:										
MISC. PROGRAMS SUBTOTAL										
TOTAL:	0.4	0.4								

TABLE IXC: PROJECT MANAGEMENT IN WORK YEARS  
FY 1989: ACTUAL

PROJECT NUMBER	TITLE	USDH	--FNDH--		----USPSC----			----FNPSC-----			OTHER USG/NON		INST	-MPWR CNTRCT-		
		OE	OE	TF	OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR
669-0134	RURAL INFORMATION SYSTEM	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0165	PRIMARY HEALTH CARE	0.2	0.0	0.0	0.0	0.0	0.0	0.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0
669-0166	PRIMARY EDUCATION PROJECT	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	2.5
669-0185	RURAL DEVELOPMENT TRAINING II	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0188	AGRICULTURAL RESEARCH AND EXTE	0.4	1.0	0.0	0.0	0.0	0.8	0.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0
669-0200	RURAL ROAD MAINTENANCE	0.4	0.0	0.0	0.0	0.0	0.0	0.2	0.0	0.6	0.0	0.0	0.0	0.0	0.0	1.3
669-0201	SMALL/MEDIUM ENTERPRISE DEV (P	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0
669-0211	PVO AND NGO SUPPORT	0.4	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	3.0
669-0213	ECONOMIC STABILIZATION SUPPORT	1.0	0.0	0.0	0.0	0.0	0.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0214	COMMODITY IMPORT PROGRAM I	0.2	0.0	0.0	0.0	0.0	0.8	0.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0219	PRIMARY HEALTH CARE II	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0220	PRIVATE HEALTH CARE IMPROVEMEN	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0221	SMALL PROJECT ASSISTANCE-AID/P	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0222	LOW RESOURCE AGRICULTURE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0225	SMALL BUSINESS DEVELOPMENT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0227	PRIVATE SECTOR FAMILY PLANNING	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0510	PROGRAM DEV AND SUPPORT	0.2	0.0	0.0	0.0	0.0	0.0	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
FTE TOTALS		4.2	1.0	0.0	0.0	0.0	3.4	1.2	0.0	3.9	0.0	0.0	0.0	0.0	0.0	11.8

TABLE IXC: PROJECT MANAGEMENT IN WORK YEARS  
CY 1992: ESTIMATE

PROJECT NUMBER	TITLE	USDH	--FNDH--		----USPSC----			----FNPSC----			OTHER USE/NON INST			-MPWR CNTRCT-		
		OE	OE	TF	OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR
669-0134	RURAL INFORMATION SYSTEM	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0165	PRIMARY HEALTH CARE	0.4	0.0	0.0	0.0	0.0	0.0	0.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.8
669-0166	PRIMARY EDUCATION PROJECT	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	1.8
669-0185	RURAL DEVELOPMENT TRAINING II	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0188	AGRICULTURAL RESEARCH AND EXTE	0.3	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.8	0.0	0.0	0.0	0.0	0.0	1.5
669-0200	RURAL ROAD MAINTENANCE	0.1	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.6
669-0201	SMALL/MEDIUM ENTERPRISE DEV (P	0.3	0.0	0.0	0.0	0.0	0.0	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0
669-0211	PVO AND NGO SUPPORT	0.2	0.0	0.0	0.0	0.0	0.7	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	3.0
669-0213	ECONOMIC STABILIZATION SUPPORT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0214	COMMODITY IMPORT PROGRAM I	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0219	PRIMARY HEALTH CARE II	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0220	PRIVATE HEALTH CARE IMPROVEMEN	0.2	0.0	0.0	0.0	0.0	0.0	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0221	SMALL PROJECT ASSISTANCE-AID/P	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0222	LOW RESOURCE AGRICULTURE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0225	SMALL BUSINESS DEVELOPMENT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0227	PRIVATE SECTOR FAMILY PLANNING	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0510	PROGRAM DEV AND SUPPORT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
FTE TOTALS		2.2	1.0	0.0	0.0	0.0	0.7	2.3	0.0	3.8	0.0	0.0	0.0	0.0	0.0	8.7

TABLE IXC: PROJECT MANAGEMENT IN WORK YEARS  
FY 1991: PLANNED

PROJECT NUMBER	TITLE	USDH	--FNDH--		---USPSC---			----FNPSC----			OTHER USG/NON INST			--MPWR CNTRCT--		
		OE	OE	TF	OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR
669-0134	RURAL INFORMATION SYSTEM	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0165	PRIMARY HEALTH CARE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0166	PRIMARY EDUCATION PROJECT	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	1.5
669-0185	RURAL DEVELOPMENT TRAINING II	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0188	AGRICULTURAL RESEARCH AND EXTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0200	RURAL ROAD MAINTENANCE	0.0	0.0	0.0	0.0	0.0	0.0	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0201	SMALL/MEDIUM ENTERPRISE DEV (P	0.0	0.0	0.0	0.0	0.0	0.0	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.3
669-0211	PVO AND NGO SUPPORT	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	3.0
669-0213	ECONOMIC STABILIZATION SUPPORT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0214	COMMODITY IMPORT PROGRAM I	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0219	PRIMARY HEALTH CARE II	0.4	0.0	0.0	0.0	0.0	0.0	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.3
669-0220	PRIVATE HEALTH CARE IMPROVEMEN	0.1	0.0	0.0	0.0	0.0	0.0	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0221	SMALL PROJECT ASSISTANCE-AID/P	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0222	LOW RESOURCE AGRICULTURE	0.2	0.0	0.0	0.0	0.0	0.0	0.2	0.0	1.0	0.0	0.0	0.0	0.0	0.0	2.0
669-0225	SMALL BUSINESS DEVELOPMENT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0227	PRIVATE SECTOR FAMILY PLANNING	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0510	PROGRAM DEV AND SUPPORT	0.1	0.0	0.0	0.0	0.0	0.0	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
FTE TOTALS		1.2	0.0	0.0	0.0	0.0	0.0	1.4	0.0	2.0	0.0	0.0	0.0	0.0	0.0	9.1

TABLE IXC: PROJECT MANAGEMENT IN WORK YEARS  
FY 1992: MINIMUM CARRYING COST

PROJECT NUMBER	TITLE	USDH	--FNDH--		----USPSC----			----FNPSC----			OTHER USG/NON INST			-MPWR CMTRCT-		
		OE	OE	TF	OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR
669-0134	RURAL INFORMATION SYSTEM	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0165	PRIMARY HEALTH CARE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0166	PRIMARY EDUCATION PROJECT	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	1.0
669-0185	RURAL DEVELOPMENT TRAINING II	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0188	AGRICULTURAL RESEARCH AND EXTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0200	RURAL ROAD MAINTENANCE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0201	SMALL/MEDIUM ENTERPRISE DEV (P	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0211	PVO AND NGO SUPPORT	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0
669-0213	ECONOMIC STABILIZATION SUPPORT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0214	COMMODITY IMPORT PROGRAM I	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0219	PRIMARY HEALTH CARE II	0.1	0.0	0.0	0.0	0.0	0.0	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	4.5
669-0220	PRIVATE HEALTH CARE IMPROVEMEN	0.1	0.0	0.0	0.0	0.0	0.0	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0221	SMALL PROJECT ASSISTANCE-AID/F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0222	LOW RESOURCE AGRICULTURE	0.2	0.0	0.0	0.0	0.0	0.0	0.2	0.0	1.0	0.0	0.0	0.0	0.0	0.0	2.0
669-0225	SMALL BUSINESS DEVELOPMENT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0227	PRIVATE SECTOR FAMILY PLANNING	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0510	PROGRAM DEV AND SUPPORT	0.1	0.0	0.0	0.0	0.0	0.0	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
FTE TOTALS		0.8	0.0	0.0	0.0	0.0	0.0	1.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	9.5



TABLE IXC: PROJECT MANAGEMENT IN WORK YEARS  
FY 1992: INCREASE AT REQUEST LEVEL

PROJECT NUMBER	TITLE	USDH	--FNDH--		----USPSC----			----FNPSC-----			OTHER USG/NON INST			-MPWR CNTRCT-		
		OE	OE	TF	OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR
669-0134	RURAL INFORMATION SYSTEM	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0165	PRIMARY HEALTH CARE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0166	PRIMARY EDUCATION PROJECT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0185	RURAL DEVELOPMENT TRAINING 'I	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0188	AGRICULTURAL RESEARCH AND EXTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0200	RURAL ROAD MAINTENANCE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0201	SMALL/MEDIUM ENTERPRISE DEV (P	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0211	PVO AND NGO SUPPORT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0213	ECONOMIC STABILIZATION SUPPORT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0214	COMMODITY IMPORT PROGRAM I	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0219	PRIMARY HEALTH CARE II	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0220	PRIVATE HEALTH CARE IMPROVEMEN	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0221	SMALL PROJECT ASSISTANCE-AID/F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0222	LOW RESOURCE AGRICULTURE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
669-0225	SMALL BUSINESS DEVELOPMENT	0.2	0.0	0.0	0.0	0.0	0.0	0.5	0.0	1.0	0.0	0.0	0.0	0.0	0.0	2.0
669-0227	PRIVATE SECTOR FAMILY PLANNING	0.2	0.0	0.0	0.0	0.0	0.0	0.2	0.0	1.0	0.0	0.0	0.0	0.0	0.0	2.0
669-0510	PROGRAM DEV AND SUPPORT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
FTE TOTALS		0.4	0.0	0.0	0.0	0.0	0.0	0.7	0.0	2.0	0.0	0.0	0.0	0.0	0.0	4.0

LIBERIA (216690)  
FY 1992 ANNUAL BUDGET SUBMISSION

TABLE X: MICRO-, SMALL-SCALE AND SMALL FARM ENTERPRISES

ESF and DA  
Dollar Commitments for Micro-  
and Small-Scale Enterprise Programs  
(U.S. Dollars Thousands)

	FY 89 ACTUAL	FY 90 EST.	FY 91 PLANNED	FY 92 PROP.
<b>I. ESF DOLLAR COMMITMENTS</b>				
A. MICRO ENTERPRISE				
1. FOR CREDIT	700		600	300
2. FOR TA/TRAINING	300			100
B. SMALL-SCALE ENTERPRISE				
1. FOR CREDIT	200		600	300
2. FOR TA/TRAINING	500			100
C. SMALL FARM ENTERPRISE				
1. FOR CREDIT	700		300	300
2. FOR TA/TRAINING	300		200	200
SUBTOTAL ESF DOLLAR COMMITMENTS	2,700		1,700	1,300
<b>II. DA DOLLAR COMMITMENTS</b>				
A. MICRO ENTERPRISE				
1. FOR CREDIT	200			
2. FOR TA/TRAINING	100			
B. SMALL-SCALE ENTERPRISE				
1. FOR CREDIT	300	600		
2. FOR TA/TRAINING		50		
C. SMALL FARM ENTERPRISE				
1. FOR CREDIT				
2. FOR TA/TRAINING				
SUBTOTAL DA DOLLAR COMMITMENTS	600	650		

LIBERIA (216690)  
FY 1992 ANNUAL BUDGET SUBMISSION

TABLE X: MICRO-, SMALL-SCALE AND SMALL FARM ENTERPRISES

The Commitment of Non-Project Assistance  
Local Currency Generations for Micro-  
and Small-Scale Enterprise Programs  
(in Thousands of U.S. Dollar Equivalents)

	FY 89 ACTUAL	FY 90 EST.	FY 91 PLANNED	FY 92 PROP.
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III. LOCAL CURRENCY GENERATIONS

A. MICRO ENTERPRISE				
1. FOR CREDIT	200			
2. FOR TA/TRAINING				
B. SMALL-SCALE ENTERPRISE				
1. FOR CREDIT				
2. FOR TA/TRAINING		700		
C. SMALL FARM ENTERPRISE				
1. FOR CREDIT				
2. FOR TA/TRAINING				
SUBTOTAL FROM LOCAL CURRENCY GENERATIONS	200	700		

LIBERIA (216690)  
FY 1992 ANNUAL BUDGET SUBMISSION

TABLE XI  
P.L.480 TITLE II SEC. 206 REQUIREMENTS  
(Dollars in Millions, Tonnage in Thousands)

	ACTUAL FY 1989		ESTIMATED FY 1990		PROPOSED FY 1991		REQUESTED FY 1992	
	\$	MT	\$	MT	\$	MT	\$	MT
RICE	10.0	23.0	10.5	19.2	10.0	23.0	10.0	23.0
TOTAL	10.0	23.0	10.5	19.2	10.0	23.0	10.0	23.0

New Project Narratives  
1992 ABS Privatization Plan

NEW PROJECT NARRATIVE  
FY1992 ABS  
LIBERIA

PROJECT TITLE: Primary Health Care II

PROJECT NUMBER: 669-0219

PROPOSED PROJECT FUNDING (\$000):

LOP	10,000
FY 91	3,500
FY 92	2,500

PROPOSED APPROPRIATION ACCOUNT ESF

MAJOR DEVELOPMENT PROBLEMS TO BE ADDRESSED: The major health problems in Liberia to be addressed in the USAID program are high childhood mortality; lack of health and related infrastructure; budgetary limitations and the misallocation of financial resources; limited access to health care services; and a highly centralized and ineffective Ministry of Health and Social Welfare (MH&SW). The PHC II project will combine institutional support and service delivery to address these problems. Targetted interventions (immunization, oral rehydration therapy and malaria control) as well as support for population and family planning programs will be effectively promoted. Management support systems developed and institutionalized under PHC I and policy initiatives undertaken during implementation of PHC I will be consolidated to deal with financial and management problems faced by the MH&SW. The final evaluation of the PHC I project conducted in August 1989 indicated that this strategy is valid and that the PHC concepts and framework developed under PHC I are replicable and should be done under PHC II throughout southeastern Liberia.

PROJECT PURPOSE: To increase the proportion of the target population (women and children under 5) with access to an appropriate balance of preventive, promotive and curative services and to improve the quality of health care in the project counties.

PRELIMINARY PROJECT DESCRIPTION: The current seven year Primary Health Care (PHC I) project (669-0165) which ends in June 1990 has demonstrated that primary health care services are an effective way to increase the proportion of the population with access to basic health care. In Liberia, basic health services are available to only 35% of the population. In the PHC I project counties, accessibility is closer to 80% of the population. The PHC I project has established workable administrative, clinical, supervisory and community mobilization systems in the two southeastern counties selected for Phase I. Additionally, progress has been made toward program sustainability through cost recovery mechanisms involving fees-for-service and revolving drug funds.

Based on the findings of the final evaluation of the PHC I project conducted in August 1989, the PHC II project will continue current activities in the two counties to consolidate progress made and will replicate the most cost effective elements in four new counties. Therefore, PHC II combines a maintenance with an extension component. The former consists of a continuation and refinement of the primary health care system in the original PHC I counties of Grand Gedeh and Sinoe. Since the project is well underway, the investment here will be minimal. The project will continue to finance local training workshops to upgrade health personnel skills, and short term technical assistance will continue to the Ministry of Health. Long and short-term participant training will be a key component of the project. It is expected that long-term participant training will be comprised of an estimated 32 person-years and short-term participant training about 80 person-months. Total cost of the training component of the project is estimated at \$1.5 million.

In Monrovia, efforts will focus on the Ministry of Health's technical and administrative bureaus and divisions which support the primary health care program, e.g., Preventive Services, Maternal and Child Health, Planning, Research and Development, Health and Vital Statistics, Central Administration, Environmental Health and Sanitation, Health Education, and the National Drug Service.

A second component of the project is to increase access to primary health care to an additional four counties, targetted at close to 500,000 beneficiaries, mainly women and children. A carefully phased expansion of the eight management systems, including data collection and financial systems developed for the first two counties will be replicated in four new counties in southeastern Liberia. Access to PHC services will be improved in these counties thorough upgrading of health facilities, training and deployment of essential health staff, provision of much needed drugs and medical supplies and equipment, commodity support and lng and short-term technical assistance.

A new project focus will be extensive promotion and implementation of family planning services and interventions. Initially, the project will develop reliable baseline data about the client population to be served. The project will also provide for the following: a) supply of contraceptive commodities for use in the revolving drug fund schemes at the hospital, health center and community levels; b) implementation of rural community based distribution (CBD) programs which use field workers and traditional birth attendants (TBAs) as agents for distribution and resupply; c) integration of specific family planning data into the following existing management systems developed under PHC I: supervision, health information system, training, recording and reporting and procurement and distribution of contraceptive supplies.

To support the key service delivery interventions and address implementation problems, this project will undertake selected operations research (OR). Specifically, OR will focus on the major child survival interventions: immunization, ORT, malaria treatment, and family planning. Private sector development, policy dialogue and donor coordination, key elements of the Mission strategy, will also be promoted under this project. To supplement GOL limited resources, USAID will encourage private sector involvement through close coordination and collaboration with concessions and local PVOs working in the proposed project counties. Cost recovery measures for project sustainability will be supported by user fees, including the revolving drug fund (RDF), fee-for-service and the motorcycle revolving fund schemes.

This project will provide an excellent opportunity for policy dialogue in the identification and improvement of inefficient Ministry of Health policies and programs. For example, we will negotiate a shift of health resources from curative to preventive services; ensure greater privatization of health resources; encourage retraining and redeployment of health personnel; and will ensure, through built-in project conditions precedent (CPs), that the GOL allocate adequate foreign exchange to procure essential drugs and medical supplies and equipment. Mechanisms, already in place to ensure that donor-provided PHC resources are coordinated, will be strengthened and institutionalized under this project. These objectives will be promoted and implemented in coordination with the planned 1991 implementation of the Ministry of Health and Social Welfare's 5-year health plan currently being developed with USAID's support.

The total cost of this project is estimated at \$17.6 million. AID contribution is \$10 million while the GOL will provide \$7.6 million (in-kind and cash). AID funds will be used for technical assistance, training and commodity support. The GOL will support local and recurrent costs for project staff and related health workers, essential drugs and medical supplies, construction and renovation of health facilities and staff housing and for other local operating expenses associated with the project.

A.I.D. POLICY AND BUREAU SECTOR ACTION PLAN FACTORS: The project will contribute toward the Mission's goal of reducing infant mortality. It is responsive to special AID and Congressional interests in child survival, vaccinations and diarrheal control programs. The proposed activity is fully consistent with the Agency's Health Sector Strategy Statement. Because this is a child survival project which is targetted mainly at women and children, no special steps need to be taken to ensure the participation of women in the project. Cost recovery measures promoted under this project will be used to meet certain basic recurrent costs (excluding salaries) of the project. Other recurrent costs not covered by user fees will be negotiated for funding in the GOL recurrent budget.



The PHC II PID was approved in October 1989. Authority has been given to the Mission to approve the PP in the field. ECPR issues, including family planning, private sector participation and GOL provision of foreign exchange will be adequately addressed during PP design.

NEW PROJECT NARRATIVE  
FY 1992 ABS  
LIBERIA

PROJECT TITLE: Low-Resource Agriculture

PROJECT NUMBER: 669-0222

PROPOSED PROJECT FUNDING (\$000):

LOP	6,000
FY 91	2,000
FY 92	2,000

PROPOSED APPROPRIATION ACCOUNTEE ESF

Major development problem to be addressed: Seventy percent of Liberians live in the rural areas. Nearly all of these are involved in farming, with rice the primary crop. At present, domestic rice production, using traditional methods and low technology, is at family subsistence levels and little is produced for the market. Since rice is Liberia's dietary staple and producers supply only a fraction of the urban demand, Liberia suffers an annual rice import requirement of approximately 135,00 metric tons, costing the nation about \$40 million a year in scarce foreign exchange.

While there exist climatic, biological and social factors which limit increases in agricultural production in Liberia, there is clear evidence that small farmers in particular can and will significantly increase their production of rice and other crops if price incentives and market access exist. However, as the producers are largely illiterate and widely dispersed in a nation with poor communications and infrastructure, they have no means to influence or be informed of central decisions on policy and investment which effect agriculture. Furthermore, there is evidence that sustainable increases in productivity as well as production might be possible if technology constraints could be addressed from the farmer's perspective.

PROJECT PURPOSE: The pupose of the Low-Resource Agriculture project is to develop a private sector system that will enable farmers to fully participate in the identification and resolution of both policy and technology constraints to agricultural development.

PRELIMINARY PROJECT DESCRIPTION: The project will support direct participation of farmers in a farming systems approach to agricultural development at several sites. Such activities will compliment research undertaken by the Central Agricultural Research Institute and will focus on the identification of problems at the farm level that can be addressed by the adaptation of production or processing technology. This work may involve PVOs, Peace Corps volunteers, church-related development organizations and others (including government employees working at the local level). Key issues are likely

to include: underutilization of farm labor; diversification of cash crops; protection of the natural resource base for agriculture; and cost-effective, private sector based -- dissemination of successful technologies. Development of this component of the project will benefit from the implementation experience of a 1990-91 pilot activity in low-resource agriculture undertaken by a local NGO under the Mission's PVO/NGO Support project (669-0211).

The project will also enable Liberian universities, PVOs and other groups in the private sector to work together to address constraints faced by rural households. Assistance will be provided to individuals and groups to design and implement specific interventions that both better define the problem and work toward solutions. A further objective of the project will be to strengthen links among concerned and influential individuals and groups in both the public and private sectors (for example, academics, church leaders, and legislators). Such collaboration is necessary to foster the consensus building needed for policy reform and to communicate options and recommendations to policy makers and the general public. Key issues are likely to include: appropriate roles for the public and private sectors in marketing agricultural production; implications of price setting policies for the rural areas; and protection of the natural resource base for agriculture.

The project will mobilize and focus existing local expertise, working through established locally based private sector organizations which are linked to farmers. Direct beneficiaries will be the residents of the rural villages involved in the farming systems work. Indirect benefits from this work are expected to reach the 70 percent of all Liberians in the rural private sector. To the extent that policy and investment decisions begin to take the rural producer into consideration, urban rice consumers and an array of agriculture related enterprises also may benefit in the longer term.

EXPECTED OUTPUTS: 1.) A functioning non-governmental organization (NGO) implementing a program to bring about policy changes and 2.) ongoing work at several sites in which farmers will identify technology constraints to agricultural development, and will develop, test and disseminate options to address the constraints identified.

The five-year life of project cost is estimated at \$7,200,000 consisting of long and short-term technical assistance; training/seminars/workshops; studies; and facilities, logistical support and personnel of the cooperating private sector organizations. The project will be implemented under a grant or cooperative agreement with an indigenous PVO or NGO. USAID's contribution will be \$6,000,000.

AID POLICY AND BUREAU SECTOR ACTION PLAN FACTORS: The proposed approach is fully consistent with the Agency's agricultural focus on increasing food production and the incomes of the poor majority while maintaining the natural resource base for agriculture. This project will be a key element of the Mission's shift from government-based assistance to private sector (especially PVO/NGO) activities. The approach has a high potential for benefitting women who constitute the majority of Liberia's small farmers. Furthermore, the project will address several of the Africa Bureau's priority technical concerns (e.g., loss of vegetation, soil erosion and loss of soil fertility).

DESIGN SCHEDULE: The project will be developed by a local PVO or NGO in coordination with USAID. Detailed design work will be completed and a final proposal submitted to USAID by the PVO/NGO by June 1991. A grant or cooperative agreement obligating FY 1991 funds will be executed by August 1991.

NEW PROJECT NARRATIVE  
FY 1992 ABS  
LIBERIA

PROJECT TITLE: Small Business Development

PROJECT NUMBER: 669-0225

PROPOSED PROJECT FUNDING (\$000): LOP 10,000  
FY 92 3,000

PROPOSED APPROPRIATION ACCOUNT: ESF

MAJOR DEVELOPMENT PROBLEMS TO BE ADDRESSED: The Mission completed a six week assessment of the small and medium business sector in 1989. It confirmed that, though the sector has potential to contribute to Liberia's economy, several problems needed to be addressed. A major conclusion of the study was that USAID/Liberia could play an important role in alleviating some of the constraints and it outlined the programmatic options which formed the basis for this project.

Liberia is characterized by high unemployment, with an estimated half of the labor force of Monrovia either under or unemployed. This labor force is growing rapidly (at an estimated annual rate of 3.3% from 1974 to 1984) due to the high population growth rate and the thousands of new graduates from university, colleges, and secondary and vocational schools, many of whom cannot get jobs. Many of these individuals are young and educated at least to the high school level or with technical skills. At present, it is virtually impossible for the private sector to absorb this large influx; because the skills mix is inappropriate, industry and private businesses have unmet demand for adequately trained technicians and managers.

External forces as well as poor internal policies have adversely affected Liberia's economic situation. As a result, credit is scarce for all sectors of the business community and for small/medium businesses, a perceived risky target group, is almost non-existent.

Despite the fact that some liquidity exists in the banking system, most banks are making a profit from foreign exchange arbitrage and short-term, high interest lending to established business enterprises. Therefore, they do not mobilize deposits for lending. While existing small credit programs, supported by A.I.D., are currently getting repayment rates of 80%-90% overall, the repayment history at all levels of business remains poor. Finally, guarantee schemes by the Government have failed to stimulate a flow of credit to this sector, and the lack of enforcement of credit laws has hindered the effective collection of overdue debts.

In addition to the problems mentioned above, the key constraints to growth of the small and medium enterprise sector includes training and organization. In order to expand, this sector requires financial and business management skills training, assistance in technology development and enterprise development activities, such as proposal writing and entrepreneurship training. Existing trade and business associations have potential to provide assistance to their client groups in these areas but much needs to be done to strengthen these organizations.

PROJECT PURPOSE: The purpose of the Small/Medium Business Development Project is: (1) to develop a trained cadre of entrepreneurs, (2) expand the number and productivity of small/medium enterprises, and (3) develop the institutional base for small/medium business development through manufacturing, trade, and business associations to provide necessary services and facilitate policy dialogue with the Government.

PRELIMINARY PROJECT DESCRIPTION: Under the project, A.I.D. will provide support for training by private PVO/NGO type organizations, including technical training institutions, PVO organizations, and business and trade associations. Funding will be provided to local vocational/training schools, such as the Don Bosco Polytechnic and Liberia Opportunities Industrialization Center (LOIC), which are involved in producing skilled and semi-skilled technicians for existing industries and self-employment. The training provided by these institutions will be expanded to include business/financial management skills, appropriate production techniques, and self-employment skills. The project will also work through trade and manufacturing associations to upgrade technical skills training through formal and non-formal methods.

One critical input to the success of these small businesses is the lack of adequate credit, both in terms of working capital and longer term investment credit. Under the project, A.I.D. will channel seed capital through the vocational schools, trade and manufacturing associations, and existing small-scale credit organizations. Types of credit to be provided will include funds for investment working capital and perhaps support for leasing/purchasing arrangements.

One of the key components in the Project is strengthening the existing trade, business and manufacturing associations to provide services and identify ways to deal with GOL imposed constraints. Existing groups, in such areas as metalworking, tailoring, and transport have proven successful in (1) helping mitigate GOL taxes and fees, (2) marketing of products, and (3) provision of services. The Project will strengthen these existing organizations as well as develop associations in such areas as agricultural processing, labor intensive manufacturing and export businesses.

RELATIONSHIP TO OTHER A.I.D. PROJECTS: The Project will relate to the existing PVO/NGO Support Project, which has provided a grant to expand an existing rural credit organization, the Partnership for Productivity/Liberia, into two new key productive counties, Bong and Lofa.

A.I.D. POLICY FACTORS: This project is fully consistent with USAID/Liberia's strategy which focuses on a greater reliance on the private sector to achieve growth. The recent small and medium business sector assessment concludes that this sector possesses a high potential for employment generation, is less adversely affected by the declining economic situation and plays a major role in providing goods and services to the country.

DESIGN SCHEDULE: The Mission will prepare a PID in April-May 1991. It is expected that the Mission will also conduct one or two additional studies to examine agroprocessing and export-related small business opportunities. The PP will be prepared in September-October 1991, with obligation of funds expected in March 1992.

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NEW PROJECT NARRATIVE  
FY 1992 ABS  
LIBERIA

PROJECT TITLE: Private Sector Family Planning  
PROJECT NUMBER: 669-0227  
PROPOSED PROJECT FUNDING (\$000): LOP 5,000  
FY 92 2,000  
PROPOSED APPROPRIATION ACCOUNT: ESF

MAJOR DEVELOPMENT PROBLEMS TO BE ADDRESSED: The major development problem to be addressed by this project is rapid population growth due to high fertility, high infant and childhood mortality and low contraceptive prevalence. Rapid population growth hinders development efforts in health, education, agriculture/food production and energy supplies among others, because it outstrips the government's ability to absorb additional people into the economy. To address this problem, contraceptive prevalence needs to be expanded through a nationwide program which has as its main thrust increased service delivery and IEC programs under consolidated management.

The Population of Liberia is characterized by high fertility and moderately declining mortality. The net result of these demographic force is a high rate of growth (3.4 percent per annum) and a young population. Of particular concern is high infant and childhood morbidity and mortality levels; the former at a staggering 200 per 1000 live births.

The main obstacles to the expansion of family planning service delivery nationwide are:

- unfavourable attitude towards family planning especially among males
- prevalence of myths and misconceptions about FP
- inadequate knowledge about sexually transmitted diseases (STD), reproductive health, adolescent sexuality, teenage pregnancies and abortion. These problems were also identified by the Liberian Demographic and Health Survey (LDHS), conducted in 1986. The LDHS revealed that knowledge of family planning methods is high (over 70 percent), however, usage is low (8 percent). With this apparent discrepancy between high knowledge content and low usage coupled with a desired family size of even and total fertility rate of seven; a massive FP/MCH IEC campaign is needed to correlate knowledge and usage through the provision of reliable information and education on FP/MCH which would change peoples's attitudes and behaviour towards FP and ideal family size. The net result would be an increase in contraceptive prevalence and a drastic reduction in total fertility. Consequently, the overall growth rate which poses problems for Liberia's development efforts will decline.



PROJECT PURPOSE: The purpose of the Private Sector Family Planning project is to expand family planning service delivery and IEC throughout Liberia primarily utilizing the community-based distribution approach, in order to increase Liberia's contraceptive prevalence from eight percent to not less than 33 percent, and eventually reduce the national population growth rate.

PRELIMINARY PROJECT DESCRIPTION: This project will enable private sector organizations to expand family planning services to large population centers throughout Liberia.

The expansion will facilitate a significant increase in contraceptive prevalence through family planning service delivery and FP/MCH IEC. FP services will be delivered through the community-based volunteers; while the FP/MCH IEC component will be channeled through a mass-media campaign and buttressed by the CBD field workers.

Specifically, the following statements of objectives (to be further developed during the PID and PP design) will form the basis for the project development emphasis. The objectives of the project are to:

1. Provide contraceptive supplies to target clinics and rural communities in counties that have the management infrastructure required for distribution.
2. Introduce contraceptives into the essential drugs list and supplies that are included in the revolving drug fund schemes at the county and community levels.
3. Decrease the rate of unplanned pregnancy and intentional abortion among adolescents.
4. Increase the demand for contraceptive services using mass media in local dialects targeted for rural women particularly adolescents and women with three living children. Messages for men will also be emphasized.
5. Expand the distribution of contraceptives to urban populations through the community-based service delivery and social marketing.

Program beneficiaries will be males and females in the reproductive ages residing in major cities and large rural towns. Over the long run the target population will realize the health and economic benefits from child spacing and small family size. At the end of this project, it is expected that contraceptive prevalence will increase from eight to 33 percent.

Proposed implementing organizations are the Family Planning Association of Liberia (FPAL) in collaboration with the Christian Health Association of Liberia (CHAL) and the Liberia Rural Communications Network (LRCN) which was established with USAID/L support. It is planned to use the sub-grant mechanism, successfully being used by CHAL and the Mission's PVO project, to provide funding and support to target beneficiaries.

A key element of the Mission's development strategy is the promotion of family planning services in an effort to assist the GOL to control and reduce the population growth rate. Population control and family planning are also key factors of the GOL population policy. Other donors, mainly UNICEF, UNFPA and WHO strongly support the GOL population/family planning program. Therefore, this project is consistent with the Mission's health/pop strategy as well as the FP/POP programs being promoted by the GOL and other donors (UNFPA, UNICEF, WHO).

A.I.D. POLICY AND BUREAU SECTOR ACTION PLAN FACTORS: Between 1986 and 1988, USAID/Liberia supported family planning projects primarily in urban areas. Policy considerations and national demand for FP services necessitated a revision of our strategy which now supports an expansion of family planning (FP) service delivery and FP information, education and communication throughout Liberia.

This policy objective is consistent with AID/W emphasis on child survival, including extensive promotion of family distribution of contraceptives. In addition to support expected from CHAL and FPAL, social marketing strategies and the revolving drug fund schemes will be employed to help recover project recurrent costs.

DESIGN SCHEDULE: The project will be developed by USAID/L and REDSO/WCA. PID approval in the field is requested. The below schedule is proposed:

- Family Planning Sector Assessment (FP/POP Feasibility Study): February 1990 (Completed)
- PID design and approval: April 1991
- PP design and approval: November 1991

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## LOCAL CURRENCY USE PLAN

Local currencies have been generated through a Commodity Import Program (CIP) funded from ESF in FY 1988 and since 1988 from PL 480 Title II (Sec. 206) programs. The U.S. \$5.0 million CIP program implemented in FY 1988 and FY 1989 generated approximately \$4.8 million in local currency. This amount has been jointly programmed with the GOL and will be disbursed in in FY 1990 and FY 1991. The FY 1989 \$10.0 million PL 480 Title II program generated approximately L\$15.0 million which has been programmed for disbursement in FYs 1990 and 1991 together with L\$ 2.9 million undisbursed from prior year PL 480 programs.

In the programming of local currency priority is given to activities which:

1. Support those core efforts in the health, education and agriculture sectors which have been and continue to be the cornerstone of USAID's development assistance interests in Liberia;

2. Assist PVO and NGO activities which have demonstrated the capacity to provide development assistance and services in a competent and efficient manner;

3. Support development mechanisms which provide financial support to viable private enterprises, including agribusiness activities; and

4. Support selected GOL directed developmental activities which are consistent with AID strategic objectives.

## 1992 ABS PRIVATIZATION PLAN

### Background/GOL Policy

In 1980, the GOL took possession of hotels, a zoo, animal feed mills, poultry farms, the country's only passenger rail wagon, a paint factory, fleets of fishing boats, and dozens of other industries that had been owned by the Americo-Liberian elite. The government's efforts to manage these companies were unsuccessful. The present government realized that state control of individual firms led to the evaporation rather than the redistribution of profits, and in 1984 the former owners were invited to pick up the pieces. With one partial exception, the Mesurado Industrial Complex, which was owned by the Tolbert family, all of the assets that were taken over in 1980 have been returned to the private sector or closed.

There remain, however, several major companies, most of which began operations before 1980, that are GOL controlled. Some of the most important of these are:

1. Liberian Produce Marketing Corporation (LPRC), founded in 1962, and responsible for the purchase and export of coffee and cocoa, and the purchase and import of rice;
2. Liberian Petroleum Refinery Corporation (LPRC), nationalized in 1978, and responsible for the processing of most petroleum products.
3. Liberian Sugar Corporation, opened in 1977 and closed in 1981, a sugar refinery;
4. Decoris Oil Palm Company, incorporated in 1979 but never really productive;
5. Butaw Oil Palm corporation, completed in 1984, and working below capacity with EEC assistance;
6. Agricultural and Cooperative Development Bank; and
7. National Housing and Savings Bank, both incorporated before 1980.

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Mesurado, which was worth millions of dollars, includes a machine shop, an oxygen/acetylene plant, a feed mill, an egg farm, and a finishing fleet. Some of these activities have been returned to the Tolbert family, some are now mixed companies, and others remain in GOL hands.

There are also five major public utility companies, as follows:

1. National Port Authority, which is now under EEC-funded private management;
2. Liberia Telecommunications Corporation;
3. Liberia Water and Sewer Corporation, now supported by GTZ-funded technical assistance;
4. Liberia Electricity Corporation;
5. Roberts International Airport.

The government-run companies are overstaffed, inefficient, and ineffectual. The electricity goes off frequently, a phone call is often a time-consuming and frustrating ordeal, Monrovia's central residential area has water only at night, farmers are paid 25 percent of the border price for export crops, the sugar refinery has not functioned for seven years, the GOL banks cannot cash checks larger than a few thousand dollars without several weeks' notice, and there are gas shortages at least once a month.

The GOL recognizes that a problem exists and stated officially, in Executive Order Number 1/1989 (of February 28, 1989), that "Government is doing everything to privatize public corporations." Despite this statement, which is the latest in a series dating back several years, the GOL has failed to demonstrate that the political will exists to undertake the privatization of a major parastatal.

#### USAID/Liberia Privatization Strategy

USAID's strategy has been to encourage the GOL to meet its own objectives, starting with a case that is not controversial, and later, if possible, extending our efforts to include support for the privatization of a major public utility. Our first step was a study of the Liberian Sugar Corporation, completed in February 1989, which showed that the company could be profitable in private hands. This study was reviewed and approved by the President's Office in May 1989 and the Ministry of Agriculture has requested USAID's assistance to prepare and review an international tender to sell the refinery. USAID had planned to use FY 1990 PD&S to draw on PRE resources to assist in this effort. The Mission now proposes to use FY 1991 PD&S funding.

In the longer term, USAID will address the issue of whether one of the major public utilities can be privatized. Which parastatal is selected depends on several factors: prior study,

the GOL's proves it is supportive, the attractiveness to private investors, and the potential for improved service under private ownership. USAID may set aside funds in 1991 to conduct a study of the selected parastatal with a view to privatization. If initial studies are promising and the GOL agrees, then USAID may make available same funds to facilitate the process. Our assistance could take the form of using PL480-generated local currency for staff reductions prior to sale.

The extent of USAID involvement in 1991/92 will depend on several factors, particularly the commitment of the GOL, and the potential profitability of the public corporations. USAID will not make available substantial resources to a privatization effort without clear evidence of strong GOL support.

The USAID assistance strategy calls for a shift in emphasis away from programs funded with and implemented by the GOL toward more programs carried out in collaboration with the private sector in Liberia. This shift is in recognition of the private sector's ability to implement meaningful development programs despite the deteriorating public sector economy.

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2 USAID has proposed to earmark 10% of CIP II (Project 669-0215) for this, for program administration, and for other activities directly related to the private sector.

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ANNUAL BUDGET SUBMISSION, FY 1992 :

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ANNUAL BUDGET SUBMISSION (ABS)